

Budget In Summary Fiscal Year 2010-2011

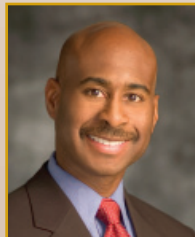


(left to right)

Gerri Schroder, Councilwoman Ward I; **Kathleen Boutin**, Councilwoman Ward III; **Andy A. Hafen**, Mayor; **Debra March**, Councilwoman Ward II; **Steven D. Kirk**, Councilman Ward IV



Mark T. Calhoun
City Manager



Bristol Ellington
Assistant
City Manager

Overview

Presented herewith is the Budget in Summary for Fiscal Year 2011. This document was prepared in conformance with Chapter 354 of the Nevada Revised Statutes. It presents, in laymen terms, the City's Final Budget for the Fiscal Year ending June 30, 2011 (as adopted by Council on May 18, 2010). This presentation is intended to provide the citizenry of Henderson, and other interested parties, a better understanding of the financial workings of our City. The charts and tables contained herein provide the reader with an "at a glance" overview of the City's budget, as well as a comparison of our City to other municipalities in Southern Nevada.

It is important for citizens and taxpayers to know and understand the composition of the revenue received by the City, as well as how the City manages those resources. We take our fiscal responsibility seriously and understand fully that we are accountable to the residents of our great City. We will continue to strive to provide the services our community desires in an efficient manner while maximizing the use of the resources available.

We hope that you find this document useful and would appreciate any feedback on its content, as well as suggestions for inclusion in future years. If you have any questions, or would like additional information, please contact us at your convenience.

Prepared By:

**Finance Department
Budget Division**

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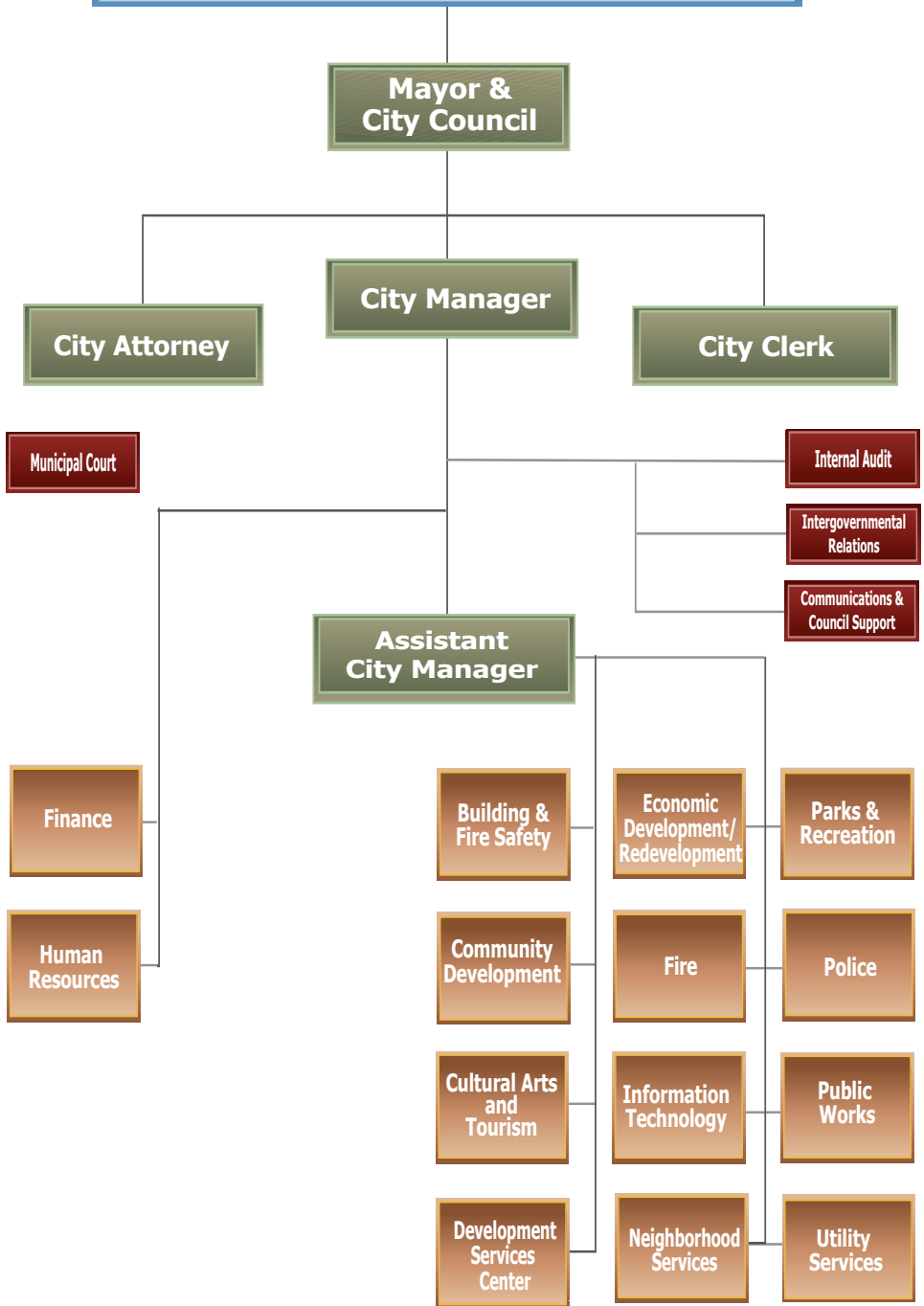
Statistical

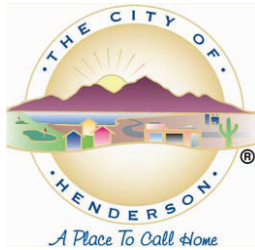
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Citizens of Henderson





July 1, 2010

To the Residents of Henderson,

Like many of you, the City continues to face the challenges of a struggling national economy. We face those challenges while striving to continue to offer programs and services that are important to you. As responsible government leaders we are focused on maintaining a balanced budget in the face of these challenges.

The Fiscal Year 2011 budget is a numerical reflection of the City of Henderson Performance Budget. The total Final Budget for the period of July 1, 2010 to June 30, 2011 consists of \$528.9 million in expenditures. The expenditures represent general government services and utilities, as well as our nationally accredited departments of Police, Fire, Parks and Recreation, and Building and Fire Safety.

Henderson has twice ranked as one of the 20 best cities in America by MONEY Magazine. We are proud of the city we've built and the people and businesses who call our city home. Together we are building the premiere city in America.

We have built a reputation as a solid and efficient organization. Although we continue to have to do more with less, we remain committed, as employees and leaders, to maintaining the high quality of life for our Henderson community.

Mayor Andy Hafen
The City of Henderson



OUR VISION

To be America's
Premier Community

LIVING OUR VALUES

Service

We are dedicated to providing effective
and timely customer service with
courtesy and respect

Teamwork

We collaborate on common goals
for the greater good of our community

Accountability

We take ownership of our decisions
and responsibility for our actions

Communication

We share information and ideas in a
clear, open and timely manner

Integrity

We are honest and trustworthy and
committed to doing the right thing



OUR MISSION

Provide services and resources that enhance the quality of life for those who live, learn, work and play in our City

OUR GOALS

Safe Community

Deliver programs and services that foster a safe community

Strong & Diverse Local Economy

Strengthen and diversify the economy of the City

Vibrant Community

Support and enhance a vibrant community to enrich the lives of our citizens

Sustainable Practices & Development

Promote and incorporate practices, policies, and procedures that support sustainability

Organizational Excellence

Attain the highest levels of organizational excellence



The Strategic Plan

*The City is currently updating the Strategic Plan for Fiscal Years 2011-2013.
The plan is available on the City's website or by contacting the
City Manager's Office.*

Strategic planning is the cornerstone of effective public management. The City first began its performance planning efforts in 1999. Building upon these efforts, the 2011-2013 Strategic Plan enables the City to continue moving forward in a strategic direction while focusing on the new opportunities Henderson faces as a result of the changing economic and financial circumstances.

Development of the current Strategic Plan started at the end of 2009. The Mayor, City Council and appointed officials identified goals that would chart a course and create a vision for the future of the City of Henderson which supports the needs and expectations of our citizens. With the collaboration of the department heads, those goals were refined and specific strategies developed for meeting those goals. Each department implemented specific actions with measurable results to support the strategies.

Communication with employees, stakeholders and the public is key to the successful implementation of a Strategic Plan. Ongoing progress reviews with the City Council and community assessment surveys with our residents allow us to assess our progress. Our goals include the following:

Safe Community

Deliver programs and services that foster a safe community

- The City is committed to providing the best public safety services and programs in partnership with our residents and businesses. This includes efficient emergency response, innovative technology, prevention programs, and coordination with other public safety agencies to ensure a safe, secure, and well-informed community.

The Strategic Plan

Strong and Diverse Local Economy

- **Strengthen and diversify the economy of the City**

The City is promoted as a destination for new residents, visitors, and relocating businesses. Our local economy is enhanced through the pursuit of businesses that leverage local resources, improve intellectual advancement, and provide opportunities and stability for our citizens.

Vibrant Community

- **Support and enhance a vibrant community to enrich the lives of our citizens**

Our residents experience a vibrant and rewarding sense of community. Our well-designed city offers recreation, cultural arts, open space, and healthy lifestyle opportunities which are critical components to preserving our community fabric and exceptional quality of life.

Sustainable Practices and Development

- **Promote and incorporate practices, policies, and procedures that support sustainability**

The City takes a progressive approach to environmental issues as it looks to promote a more sustainable future. We are committed to the protection of our natural resources and lead by example in the sustainable operation of our facilities and services. The City fosters an ethic of conservation and stewardship throughout our community.

Organizational Excellence

- **Attain the highest levels of organizational excellence**

The City ensures the public trust by providing the most effective and efficient services. Excellence in public service is achieved through our commitment to citizen involvement, innovation, continual improvement, and achieving meaningful results. To be the premier community, we commit to delivering exceptional service to the community we serve.

Executive Summary

The City's financial plan is developed in alignment with projected available resources and is presented by function within each fund. The Fiscal Year 2011 total budgeted revenue and other financing sources for all funds, excluding transfers in, is \$384.0 million and total budgeted expenditures excluding transfers out amount to \$528.9 million. The budgeted ending balances for Governmental Funds, including the General Fund, total \$150.8 million, consisting primarily of resources dedicated to ongoing capital projects and reserves.

The Redevelopment Agency is a component unit of the City. The total budgeted revenue for Fiscal Year 2011 is \$9.9 million with \$13.8 million in expenditures. The fund balance at the end of Fiscal Year 2011 is estimated to be \$32.9 million.

The General Fund is the largest of the City funds and includes the budget necessary to provide the City's core services and day-to-day activities. General Fund revenues, including transfers, are projected to be \$217.5 million, a 2.1% decrease over Fiscal Year 2010. Total General Fund expenditures and transfers out are expected to be \$225.0 million, a 2.3% decrease over the previous year. Approximately 53% of the General Fund expenditures support public safety services for our community. The General Fund Ending Fund Balance is projected to be \$9.4 million, or 5.0% of the General Fund's budgeted revenue. This complies with the required minimum of 5% per the City's Financial Management Policies.

The City has eighteen active Governmental Funds excluding the General Fund. Governmental Funds account for proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. For Fiscal Year 2011, revenue and other financing sources are projected at \$73.8 million and total expenditures and other uses are projected at \$147.4 million. The budgeted ending balances for these funds are \$141.3 million.

The budget also contains twelve Proprietary Funds with estimated revenues and other sources of \$156.7 million and expenditures and other uses of \$220.7 million. These funds are used to account for services provided to internal departments on a cost-reimbursement basis or operations that are financed and operated in a manner similar to private business enterprises.

Executive Summary

In the fall of 2008, the city implemented a hiring freeze. Since this time, 119 positions have been deleted, and 80 more remain vacant. In Fiscal Year 2011, the City will be opening the Southwest Reclamation Facility requiring 4 new staff in the Utility Department. In January, the jail expansion project should be completed which will add an additional 300 beds to our jail facility. The police department will be adding 31 new positions to their staff complement to run this facility which will house contract prisoners from other jurisdictions and bring revenue into the General Fund.

The City offered another citywide voluntary retirement program (VESP) during the latter part of Fiscal Year 2010. This VESP offering is expected to result in the reduction of approximately 50 positions during Fiscal Year 2011.

The local economy is anticipated to remain weak in 2010. A combination of a National economic slowdown and a weak local real estate market continues to place a strain on the Southern Nevada economy. Las Vegas' job growth has shown a minor increase, however unemployment in the area remains the highest in the nation.

As of the printing date of this publication, current data show that the Las Vegas area's key economic indicators are level in comparison with prior year data. Clark County visitor volume and gaming revenues were up slightly by 1.3 percent and 1.7 percent respectively, while occupied room nights increased 1.1 percent and average daily traffic counts were up 2.9 percent respectively. Concern still exists over airline traffic and convention attendance. McCarran airport's total passenger count decreased 3.9 percent, while convention attendance was down 5.9 percent over the prior year.

In 2011, the Las Vegas Convention and Visitors Authority are estimating that Southern Nevada will add only 107 rooms into the overall hotel room inventory. This is a sharp decline from the 8,627 rooms added in 2009; and 3,993 rooms released to inventory during 2010. The decline in hotel/casino construction and auxiliary commercial development will continue to restrain new job creation and limit population growth over the near term for the City of Henderson.

As municipal stewards, it is essential that the financial integrity of the City of Henderson is maintained regardless of the effects of outside forces and economic conditions.

Executive Summary

The Fiscal Year 2011 City property tax rate for Henderson will remain constant at \$.7108 per \$100 in assessed valuation. The City's tax rate has remained the same for the past twenty-one years leading Henderson to have one of the lowest rates in the Las Vegas Metropolitan area, as well as the State of Nevada.

The Fiscal Year 2011 budget is a representation of the City's financial activities. As resources have declined over the past year(s), the City of Henderson continues to reduce expenditures accordingly. This pro-active approach to fiscal responsibility has ensured that the City of Henderson retained their AA bond rating since the initial receipt in 2005.



Budget Highlights

Value driven City initiatives which contributed to the development of the Fiscal Year 2011 Budget

- Maintain the City of Henderson's property tax at the same low rate for 21 years.
- Provide efficient public services while maintaining one of the lowest employee to citizen ratios in the Las Vegas Valley.
- Full year of operations for the Heritage Senior Center.
- Opening of the new Southwest Reclamation facility (SWRF).
- Opening of the Detention Center expansion in January 2011.

The City is continuing to look for ways to reduce expenses. The following are some strategies that were implemented:

- Hiring freeze implemented during 2008.
- Worked closely with represented employee groups to reduce future contractual obligations.
- Implemented cost cutting measures across all city departments.
- Reduced employee benefits.
- Restricted travel and training.
- Postponed capital projects.
- Reduced full time and part time staff.
- \$90 million total citywide reductions.

The following are some strategies that have been prepared for Fiscal Year 2011

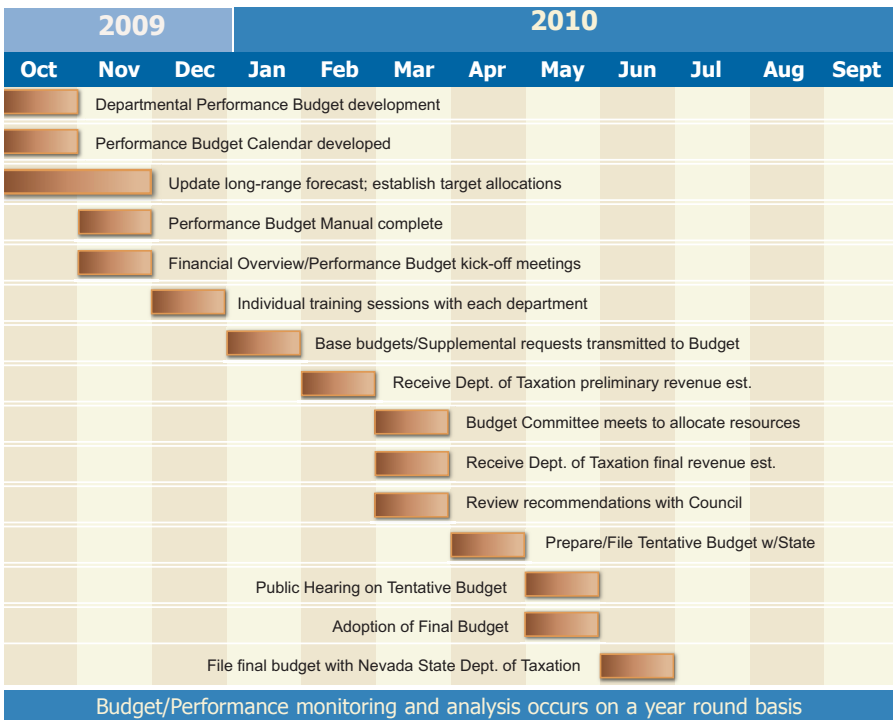
- Each department has prepared a contingency plan reducing overall department expenses by up to 15%. These contingency plans will be implemented as needed.
- Additional pending strategies include eliminating all cost of living adjustments through negotiations with the represented employee groups.
- Implemented a voluntary Employee Severance Program (VESP) to reduce the number of employees by approximately fifty.

Budget Process Overview

The Budget Process has been refined to complement the resources available to the City and provide an environment conducive to the development and preservation of a healthy budget. This process is designed to link funding decisions to high priority goals identified by the citizens, Mayor and Council, and City management.

The Budget Process will continue to be modified to be more responsive to citizens' needs, and as required due to the economy, technology and legislation. Changes will be made accordingly to increase expediency and enhance efficiency for everyone involved in the process. It is hoped that change will stimulate innovation and creativity from all departments.

The City's budget is developed over a nine-month period beginning in October, with the Performance Budget calendar development, and ending in June, with submission to the Nevada Department of Taxation. The City's Budget Committee works diligently to evaluate and prioritize departmental requests. Recommendations are then submitted to the City Manager, Mayor, and Council for review and approval. Budget monitoring and analysis occurs year-round.



Population & Assessed Valuation

	FY 2009 Actual	FY 2010 Projected	% Increase	FY 2011 Budget	% Increase
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Population

Henderson	269,538	267,687	-0.7%	277,885	3.8%
Clark County	1,952,040	2,009,660	3.0%	2,035,063	1.3%
Las Vegas	593,528	591,422	-0.4%	591,422	0.0%
North Las Vegas	210,472	214,661	2.0%	215,022	0.2%
Boulder City	15,863	16,684	5.2%	16,064	-3.7%
Mesquite	18,787	19,754	5.1%	20,677	4.7%

Assessed Valuation

Henderson	\$16,308,288,716	\$12,969,946,316	-20.5%	\$9,784,715,277	-24.6%
Clark County	111,906,539,236	89,981,571,327	-19.6%	63,926,261,627	-29.0%
Las Vegas	24,992,555,583	18,289,314,192	-26.8%	14,267,039,973	-22.0%
North Las Vegas	9,132,667,067	6,660,944,839	-27.1%	4,719,007,066	-29.2%
Boulder City	751,133,100	675,629,306	-10.1%	564,973,634	-16.4%
Mesquite	903,591,652	809,678,379	-10.4%	636,455,142	-21.4%



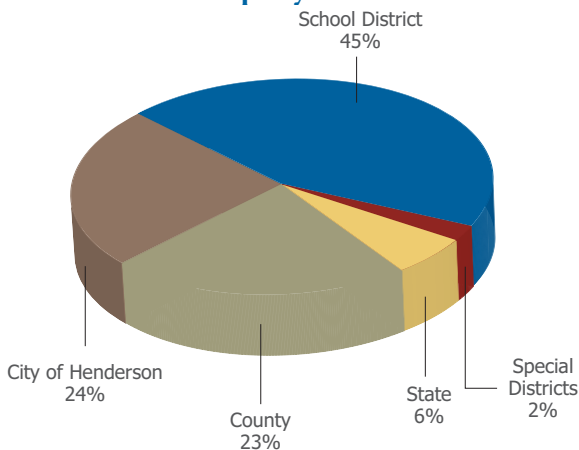
Overlapping Property Tax Breakdown

	FY 2009	FY 2010	FY 2011
State	\$ 0.1700	\$ 0.1700	\$ 0.1700
County			
Operating	0.6412	0.6412	0.6412
Debt	0.0129	0.0129	0.0129
Sub-total County	0.6541	0.6541	0.6541
School District			
Operating	0.7500	0.7500	0.7500
Debt	0.5534	0.5534	0.5534
Sub-total School District	1.3034	1.3034	1.3034
City of Henderson			
Operating	0.1503	0.1488	0.3298
Voter Approved Overrides	0.2310	0.2310	0.2310
Debt	0.3295	0.3310	0.1500
Sub-total City	0.7108	0.7108	0.7108
Special Districts			
Henderson Library District	0.0590	0.0581	0.0577
County/L.V. Library Debt	0.0086	0.0100	0.0070
Las Vegas Artesian Basin	0.0008	0.0011	0.0015
Sub-total Special Districts	0.0684	0.0692	0.0662
Total Property Tax Rate	\$ 2.9067	\$ 2.9075	\$ 2.9045

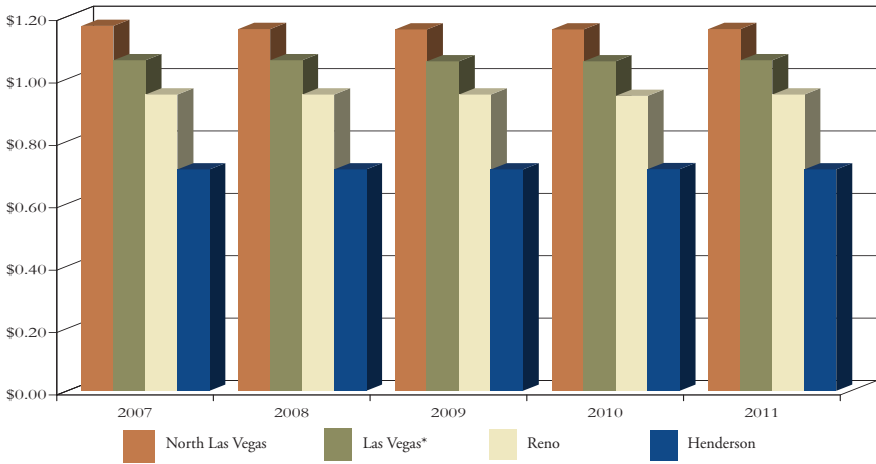
Note: Tax rates stated per \$100 of assessed valuation

Source: Nevada Department of Taxation Property Tax Rates for Nevada Local governments

Where Your Property Tax Dollar Goes




Property Tax Rate Comparison



	Fiscal Year				
	2007	2008	2009	2010	2011
North Las Vegas	\$ 1.17	\$ 1.16	\$ 1.16	\$1.16	\$1.16
Las Vegas *	1.06	1.06	1.06	1.06	1.06
Reno	0.95	0.95	0.95	0.95	0.95
Henderson	0.71	0.71	0.71	0.71	0.71

* Includes Las Vegas Metropolitan Police
 Note: Rates per \$100 of assessed valuation



KEY FACT

The City of Henderson property tax rate has remained steady for the past twenty-one years and continues to be one of the lowest rates in the Las Vegas metropolitan area, as well as the State of Nevada.

The Value Of Your Property Tax Dollar

The City receives only 24% of your property tax dollars. A home with a taxable value of \$200,000 will provide the equivalent of \$41.46 per month in property tax support of the following City of Henderson services:

24-Hour Police Protection

24-Hour Emergency Medical Service

24-Hour 9-1-1 Service

Maintained Streets, Lighting, & Flood Control

Recreational Programming For All Ages

Parks Operations & Maintenance

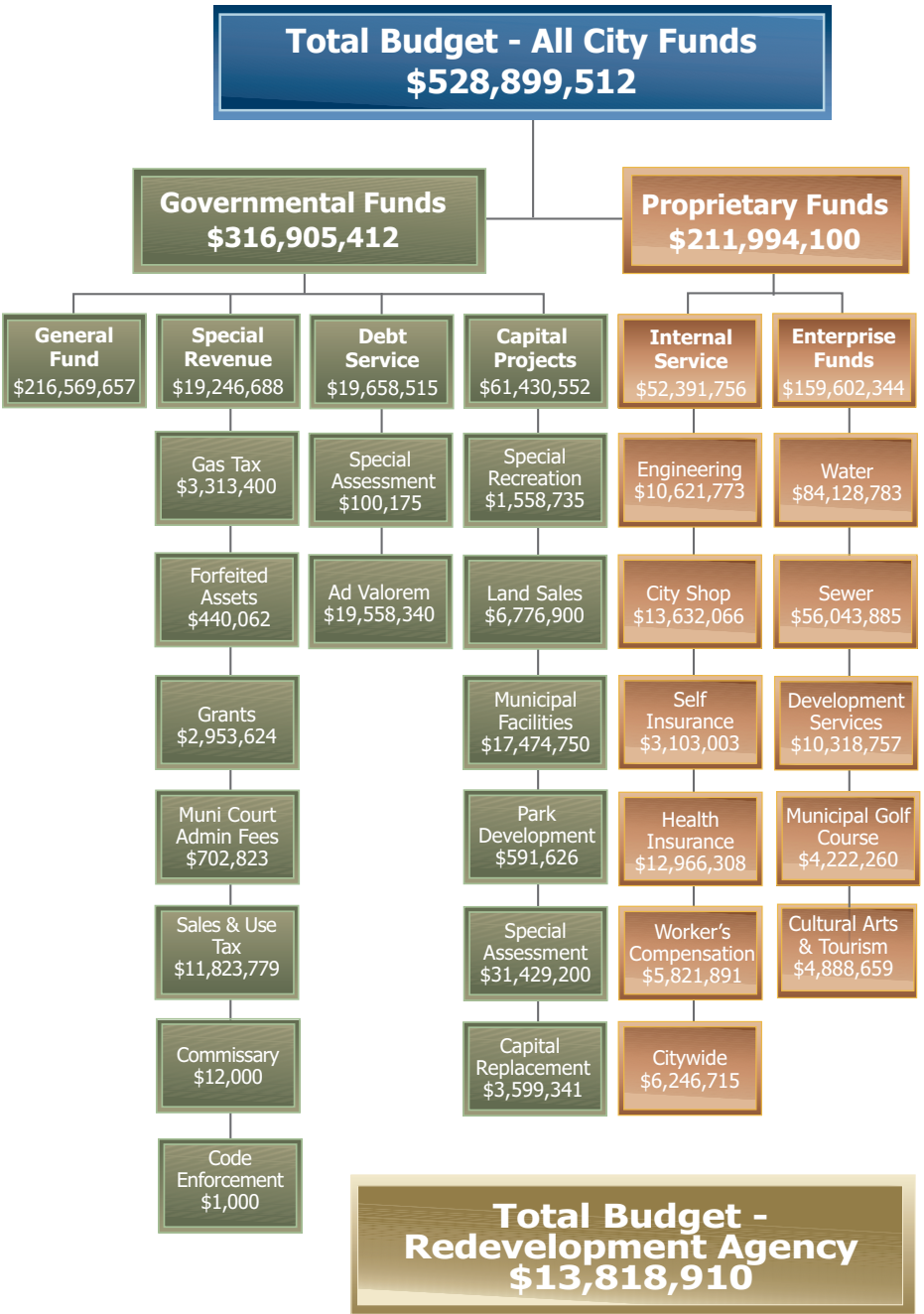
Code Enforcement Services

Customer Information & Assistance

Comprehensive Land-Use Planning



Fund Overview



Budget By Department

Building & Fire Safety	\$ 8,807,276
City Attorney's Office	9,072,255
City Clerk's Office	2,845,777
City Manager's Office	3,566,990
Community Development	4,368,003
Cultural Arts & Tourism	5,368,659
Development Services Center*	699,237
Economic Development	14,538,291
Finance	5,282,062
Fire	38,861,707
Human Resources	24,855,945
Information Technology	16,896,938
Mayor & City Council	713,722
Miscellaneous**	4,765,365
Municipal Court	7,630,188
Neighborhood Services	3,925,767
Parks & Recreation	35,450,500
Police	87,174,019
Public Works	44,256,402
Utilities - Water & Sewer	140,172,668
	<hr/> \$ 459,251,771

Funds Not Attributed to a Department:

Debt Service Funds	\$ 19,658,515
Gas Tax	3,313,400
Land Sales	6,776,900
Municipal Facilities	17,474,750
Park Development	591,626
Municipal Golf Course	4,222,260
Special Assessment Districts	31,429,200
	<hr/> \$ 83,466,651

Total All Funds

\$ 542,718,422

Total All Funds represents \$528,899,512 in City Funds and \$13,818,910 in Redevelopment Agency Funds.

* This figure represents only the administrative portion of the Development Services Center (DSC). Other expenditures related to the DSC are presented in the individual departments that comprise the DSC. DSC budgeted expenditures total \$10,318,757 for Fiscal Year 2011.

** These costs represent City-wide expenditures for leave purchases at retirement and the General Fund assessment for property liability insurance.

Budget By Department & Funding Source

Department	Fund															
	General Fund	Forfeited Assets	Grants	Municipal Court Admin. Fee	Sales and Use Tax	Commissary Fund	Code Enforcement	Capital Replacement	Special Recreation	City Shop	Citywide	Engineering	Health Insurance	Self-Insurance Liability	Workmen's Compensation	Cultural Arts & Tourism
Building & Fire Safety	✓						✓									✓
City Attorney's Office	✓															
City Clerk's Office	✓															✓
City Manager's Office	✓															
Community Development	✓															✓
Cultural Arts & Tourism																✓
Development Services Center																✓
Economic Development	✓															
Finance	✓															
Fire	✓															
Human Resources	✓											✓	✓	✓		
Information Technology	✓							✓		✓						✓
Mayor & City Council	✓															
Miscellaneous	✓															
Municipal Court	✓			✓												
Neighborhood Services	✓		✓													
Parks and Recreation	✓								✓							✓
Police	✓	✓	✓		✓	✓										
Public Works	✓							✓		✓	✓					✓
Utilities - Water & Sewer															✓	✓

General Fund

Special Revenue Funds

Capital Projects Funds

Internal Service Funds

Enterprise Funds

Redevelopment Fund

Total Budget - City Governmental Funds

The following combined financial data for City Governmental Funds excludes Redevelopment Agency

	FY 2009 Actual	FY 2010 Projected	FY 2011 Budget
Beginning Fund Balance	\$ 373,372,540	\$ 346,713,455	\$ 231,719,979
Revenues:			
Property Taxes	\$ 83,381,256	\$ 82,349,612	\$ 66,510,569
Franchise Fees	30,586,471	30,655,619	30,307,396
Licenses and Permits	8,137,847	7,614,013	7,588,660
Intergovernmental Resources	140,622,140	125,482,302	92,390,332
Charges for Services	16,005,573	16,823,157	19,202,345
Fines & Forfeits	6,832,522	7,577,464	7,539,656
Developer Contributions	2,694,169	734,932	77,500
Special Assessments	341,924	199,638	199,638
Miscellaneous	16,688,255	7,495,529	4,333,678
Total Revenues	\$ 305,290,157	\$ 278,932,266	\$ 228,149,774
Other Financing Sources			
Proceeds of Long-Term Debt	\$ 17,960,000	\$ -	\$ -
Other Financing Sources	5,424	-	-
Land Sales	326,968	500,000	4,246,581
Transfers In	51,655,773	63,711,767	58,964,537
Total Other Financing Sources	\$ 69,948,165	\$ 64,211,767	\$ 63,211,118
Total Revenue & Other Financing Sources	\$ 375,238,322	\$ 343,144,033	\$ 291,360,892
Total Resources	\$ 748,610,862	\$ 689,857,488	\$ 523,080,871
Expenditures by Function			
General Government	49,959,744	49,399,622	52,908,081
Judicial	11,367,438	11,282,758	11,855,268
Public Safety	126,431,743	146,925,841	145,385,052
Public Works	62,144,792	86,353,261	46,092,652
Culture & Recreation	68,313,621	71,024,735	36,754,550
Community Support	7,558,893	10,125,535	4,251,294
Debt Service	19,219,379	19,262,561	19,658,515
Total Expenditures	\$ 344,991,610	\$ 394,374,313	\$ 316,905,412
Other Financing Uses			
Operating Transfers Out	\$ 56,905,797	\$ 63,763,196	\$ 55,417,208
Total Expenditures & Other Financing Uses	\$ 401,897,407	\$ 458,137,509	\$ 372,322,620
Ending Fund Balance (EFB)	\$ 346,713,455	\$ 231,719,979	\$ 150,758,251
Total Commitments & EFB	\$ 748,610,862	\$ 689,857,488	\$ 523,080,871

Total Budget - City Proprietary Funds

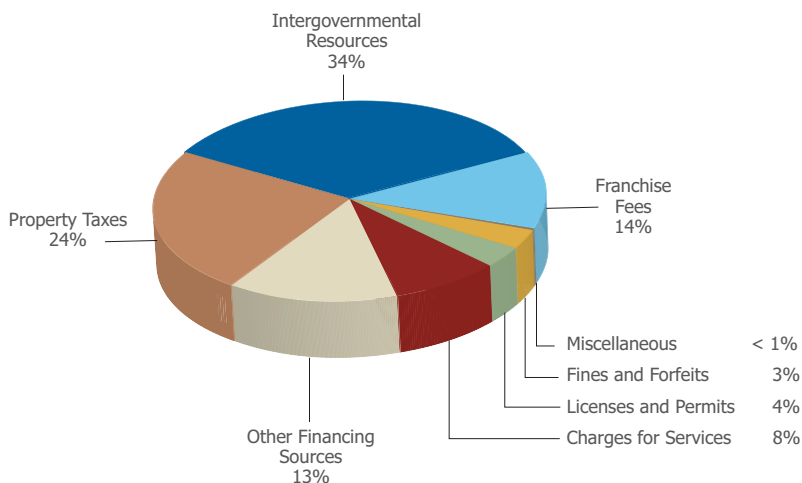
	FY 2009 Actual	FY 2010 Projected	FY 2011 Budget
Operating Revenues			
Licenses & Permits	\$ 4,277,651	\$ 2,985,603	\$ 3,177,239
Charges for Services	139,356,527	135,086,724	132,135,923
Miscellaneous	837,884	417,143	389,888
Total Operating Revenues	\$ 144,472,062	\$ 138,489,470	\$ 135,703,050
Operating Expenses			
Salaries	\$ 40,278,843	37,398,405	36,030,762
Benefits	14,659,209	13,474,559	13,081,119
Services & Supplies	59,842,727	66,819,678	58,819,740
Water Purchases	20,912,512	21,500,000	22,914,000
Claims & Legal Fees	11,866,178	15,672,930	16,900,698
Depreciation	44,856,207	53,620,251	55,426,168
Total Operating Expenses	\$ 192,415,676	\$ 208,485,823	\$ 203,172,487
Net Operating Income (Loss)	\$ (47,943,614)	\$ (69,996,353)	\$ (67,469,437)
Non-Operating Revenues/Expenses			
Room Taxes	\$ 1,772,043	\$ 1,385,000	\$ 1,400,000
Interest Revenue	16,651,299	9,257,022	5,732,829
Sales Taxes	4,290,205	3,800,000	3,000,000
Interest Expense	(7,675,131)	(9,346,014)	(8,821,613)
Miscellaneous	1,718,541	618,000	526,009
Gain(Loss) on Disposition of Asset	229,785	304,000	-
Bond Amortization	711,771	-	-
Total Non-Operating Rev & Expenses	\$ 17,698,513	\$ 6,018,008	\$ 1,837,225
Capital Contributions	\$ 51,872,026	\$ 5,420,000	\$ 5,200,000
Transfers In	12,367,568	7,014,639	5,115,881
Transfers Out	(6,817,544)	(6,963,210)	(8,663,210)
Change in Net Assets	27,176,949	(58,506,916)	(63,979,541)
Net Assets Beginning of Year	\$ 448,556,605	\$ 250,529,855	\$ 211,114,468
Net Assets End of Year	\$ 250,529,855	\$ 211,114,468	\$ 203,893,862

General Fund

Revenue Summary By Source

	FY 2009 Actual	FY 2010 Projected	FY 2011 Budget
Beginning Fund Balance	\$ 31,170,506	\$ 24,988,638	\$ 16,876,093
Property Taxes	44,779,299	44,001,664	52,443,158
Franchise Fees	30,586,471	30,655,619	30,307,396
Licenses and Permits	8,137,847	7,614,013	7,588,660
Intergovernmental Resources	82,978,973	74,289,033	74,342,422
Charges for Services	15,163,228	15,960,593	18,268,642
Fines and Forfeits	5,748,134	6,453,863	6,500,950
Miscellaneous	1,351,177	1,146,464	598,949
Total Revenues	\$ 188,745,129	\$ 180,121,249	\$ 190,050,177
Other Financing Sources	5,424	-	-
Operating Transfers In	29,538,608	42,052,996	27,478,571
Total Revenue/Other Sources	218,289,161	222,174,245	217,528,748
Total Resources	\$ 249,459,667	\$ 247,162,883	\$ 234,404,841

Fiscal Year 2011 Where The Money Comes From

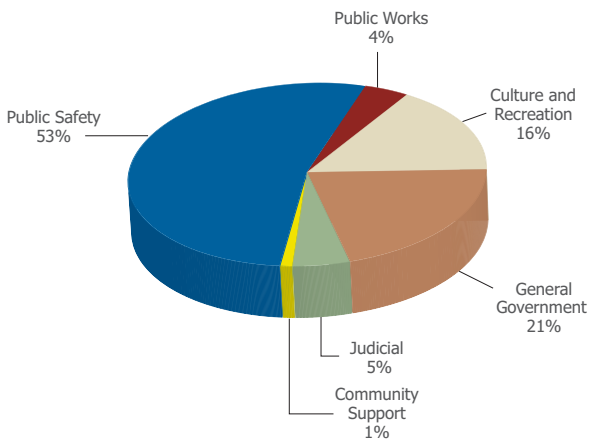


General Fund (continued)

Expenditure Summary by Function

	FY 2009 Actual	FY 2010 Projected	FY 2011 Budget
General Government	\$ 43,732,337	\$ 46,224,604	\$ 44,866,740
Judicial	10,666,651	10,827,791	11,152,445
Public Safety	110,650,948	111,360,562	114,904,943
Public Works	11,541,120	13,363,533	9,249,152
Culture and Recreation	33,261,415	36,363,357	34,370,189
Community Support	1,722,170	1,923,681	2,026,188
Total Expenditures	\$ 211,574,641	\$ 220,063,528	\$ 216,569,657
Operating Transfers Out	12,896,388	10,223,262	8,388,090
Total Expenditures/Other Uses	224,471,029	230,286,790	224,957,747
Ending Fund Balance	24,988,638	16,876,093	9,447,094
Total Applications	\$ 249,459,667	\$ 247,162,883	\$ 234,404,841

Fiscal Year 2011 Where The Money Is Spent By Function



General Fund (continued)

Expenditure Summary By Function/Department

	FY 2009 Actual	FY 2010 Projected	FY 2011 Budget
General Government			
Mayor & City Council	\$ 742,905	\$ 738,708	\$ 713,722
City Manager's Office	2,723,000	2,833,650	3,566,990
Finance	4,928,820	5,619,813	5,282,062
Budget & Strategic Mgmt	729,428	-	-
Information Technology	8,058,589	8,786,882	8,261,465
City Clerk's Office	2,177,803	2,301,674	2,268,677
Human Resources	3,280,077	3,005,603	2,964,743
City Attorney's Office	5,353,884	5,343,706	4,847,175
Community Development	5,029,941	4,507,153	4,104,710
Building Maintenance	5,915,755	7,187,744	8,091,831
Miscellaneous	4,792,135	5,899,671	4,765,365
Judicial			
City Attorney - Criminal	2,545,465	2,331,237	2,335,465
City Attorney - Court Prgm	1,160,029	1,432,896	1,889,615
Municipal Court	6,961,157	7,063,658	6,927,365
Public Safety			
Fire	39,120,018	39,123,281	38,861,707
Police	69,775,577	70,878,452	74,563,514
Building & Fire Safety	1,755,353	1,358,829	1,479,722
Public Works			
Paved Streets	1,992,979	1,488,366	1,025,523
Street Lighting	4,348,955	4,718,827	4,471,383
Flood Control	1,943,899	1,856,523	788,311
Public Works - General	3,255,287	5,299,817	2,963,935
Culture and Recreation			
Parks Maintenance	14,249,852	14,053,565	13,806,549
Recreation	19,011,563	22,309,792	20,563,640
Community Support			
Economic Development	725,951	664,171	719,381
Neighborhood Services	996,219	1,259,510	1,306,807
Total All Departments	\$ 211,574,641	\$ 220,063,528	\$ 216,569,657

Comparisons of departmental budgets between years can be skewed due to one-time capital purchases such as equipment or furniture and program realignments.

Henderson Statistics

Incorporated in 1953, the City of Henderson actually received its charter in 1965 from the Nevada State Legislature. The City Charter established a Council/Manager form of government, in which the Mayor and Council are vested with the legislative power of the City and the City Manager is responsible for executive duties and administration of the City.

The Mayor and four City Councilmembers are elected at large on a nonpartisan basis, although no two councilmembers can be from the same ward of the City's four wards. The Council appoints a City Manager, City Attorney and City Clerk who report directly to the Council. All City department heads, including the Police Chief and the Fire Chief, are hired by the City Manager.

Median Age

39

Median Household Income

\$74,730

Number of Households

110,330

Elevation

1,940 ft.

Hospitals

3

Public Libraries

6

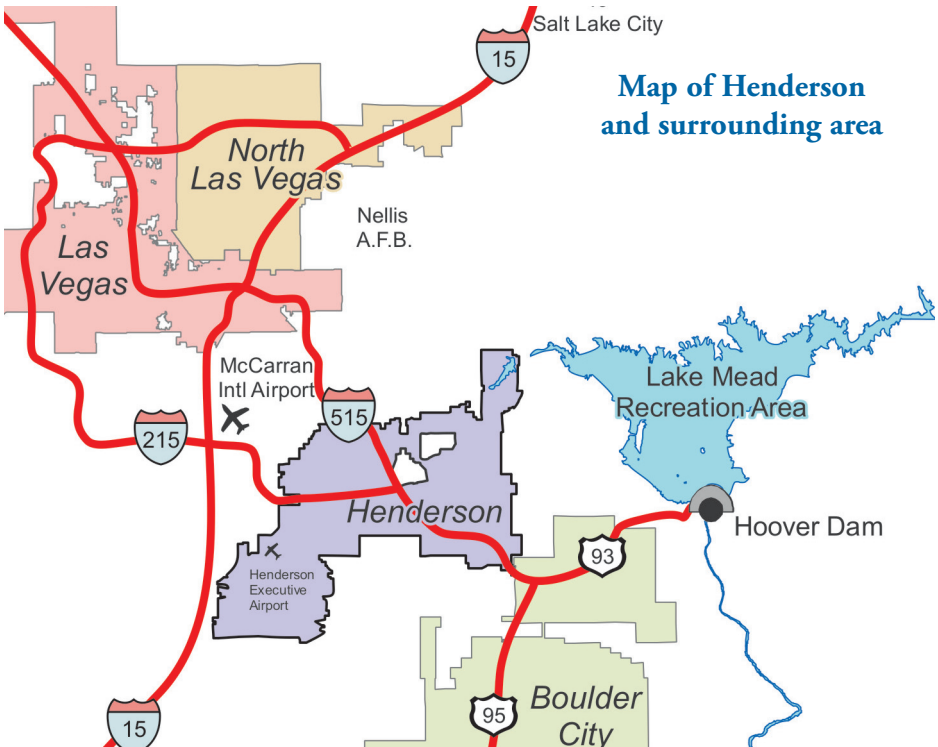
Schools

Elementary 24

Middle 7

Sr. High 6

Colleges 5



**Map of Henderson
and surrounding area**

Recreation & Attractions

Recreation Centers: 7

including a senior center and the largest multigenerational center in the state

City Parks: 44

including the Henderson Bird Preserve and the Skate Park at Anthem Hills

Ball Fields: 80

(many lighted)

including one of the largest sports complexes in the state

Tennis Courts: 43

(many lighted)



Public Pools: 15

(includes 3 aquatic centers)

Golf Courses: 10

7 Public

1 Municipal

2 Private

Performing Arts Center: 1

The Pavilion at Liberty Pointe

Largest outdoor amphitheater in the state

Cultural Events:

Many Cultural Events including Southern Nevada's longest running event:
Shakespeare in the Park

Trails:

Over 40 paved off-street linear miles and
nearly 40 on-street miles of bike lanes

Hotels & Resorts:

Offering gaming, shows, concerts, fine dining, day spas, luxury accommodations

Shopping:

The Galleria at Sunset

Largest commercial corridor in the state (Sunset & Stephanie area)

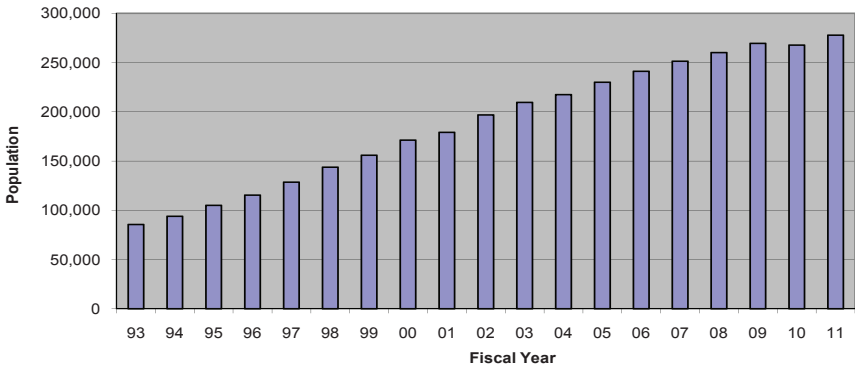
Monte Lago Village at Lake Las Vegas Resort

The District at Green Valley Ranch

Water Street District:

Cultural arts, special events, art galleries,
shopping, and dining

Population



Population as of July 1st of each fiscal year.

Information provided by the City of Henderson Community Development Department. Information for 2009 and prior provided by the Nevada State Demographer.

FY 1993	85,594
FY 1994	93,955
FY 1995	105,027
FY 1996	115,412
FY 1997	128,481
FY 1998	143,721
FY 1999	155,859
FY 2000	171,217
FY 2001	179,144
FY 2002	196,780
FY 2003	209,486
FY 2004	217,448
FY 2005	229,984
FY 2006	241,134
FY 2007	251,321
FY 2008	260,161
FY 2009	269,538
FY 2010 Estimate	267,687
FY 2011 Projection	277,885

Demographic Statistics

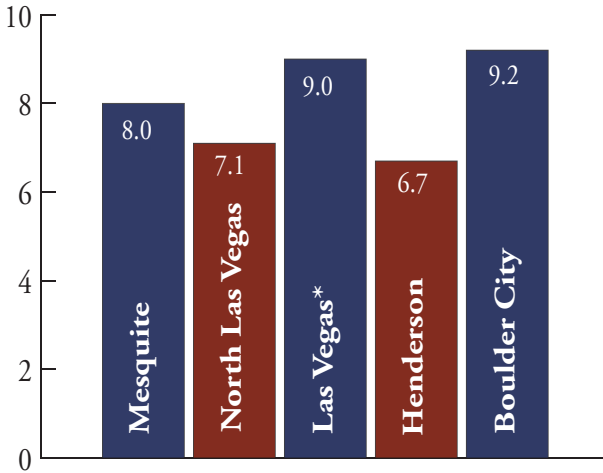
ZIP CODE

	89002	89011	89012	89014	89015	89044	89052	89074
Population	32,843	23,623	28,712	40,170	41,523	16,027	52,035	50,155
Household Income								
Under - \$15,000	4%	6%	5%	5%	10%	4%	4%	4%
\$15,000 - \$24,999	4%	6%	4%	7%	9%	2%	3%	5%
\$25,000 - \$34,999	5%	10%	9%	12%	8%	3%	5%	7%
\$35,000 - \$49,999	10%	14%	12%	17%	14%	10%	10%	12%
\$50,000 - \$74,999	24%	28%	22%	23%	22%	14%	18%	20%
\$75,000 - \$99,999	24%	18%	19%	16%	17%	16%	18%	18%
\$100,000 - \$149,999	21%	12%	18%	12%	14%	25%	23%	19%
\$150,000 - \$249,999	6%	5%	8%	6%	4%	16%	12%	10%
\$250,000 and Over	1%	2%	3%	2%	1%	10%	6%	5%
Median Household Income	\$76,475	\$63,402	\$72,898	\$59,585	\$59,895	\$101,415	\$86,342	\$77,830
Age of Residents								
Under 18	27%	25%	23%	23%	27%	16%	22%	24%
18 - 24	8%	8%	7%	10%	9%	4%	6%	8%
25 - 34	12%	14%	15%	17%	13%	6%	13%	14%
35 - 44	15%	15%	16%	15%	14%	12%	16%	15%
45 - 54	15%	14%	13%	15%	14%	14%	14%	16%
55 - 64	12%	12%	12%	11%	11%	23%	15%	12%
65+	10%	12%	15%	9%	12%	25%	14%	11%
Housing Units								
Occupied	11,687	8,907	12,033	15,842	14,750	6,979	21,225	18,907
Total	12,155	9,711	12,681	16,643	15,478	7,206	22,233	19,828
Type of Dwelling								
Single Family	82%	56%	72%	44%	71%	95%	76%	68%
Apartment	3%	9%	15%	33%	17%	0%	11%	12%
Condo/Townhome	12%	32%	14%	24%	9%	3%	12%	18%
Mobile Home	3%	2%	0%	0%	4%	1%	0%	2%

Source: Las Vegas Perspective

Employee/Resident Ratio

Number Of Full-Time Employees Per One Thousand Residents



Information compiled by the City of Henderson Community Development department, April 2010.

* City of Las Vegas includes portions of the Metropolitan Police Department and Las Vegas Valley Water District.



Full-Time Approved Positions By Department

	FY09 Actuals	FY10 Estimate	FY11 Budget
General Fund			
Budget & Strategic Mgmt	8	-	-
Building & Fire Safety	13	12	12
City Attorney	69	68	66
City Clerk	22	22	22
City Council	9	9	9
City Manager	19	25	25
Community Development	38	33	33
Economic Development	3	4	5
Finance	56	54	54
Fire	219	219	219
Human Resources	29	27	27
Information Technology	70	67	67
Municipal Court	65	63	63
Neighborhood Services	11	9	9
Parks & Recreation	204	189	189
Police**	475	480	511
Public Works	119	115	115
Total General Fund	1,429	1,396	1,426
Proprietary Funds			
Cultural Arts and Tourism	32	31	31
Sewer ***	122	116	117
Water***	157	147	150
DSC			
Building & Fire Safety	93	42	42
Community Development	7	3	3
City Clerk	7	4	4
Public Works	38	2	2
DSC-Admin	5	3	3
Subtotal DSC	150	54	54
Workmen's Comp	4	4	4
Self-funded Insurance	4	4	5
Health Insurance	1	1	1
Engineering	35	62	62
Citywide	4	4	4
City Shop	20	20	20
Total Proprietary Funds	529	443	448
Other			
Police Tax Initiative	117	117	117
Grant Funded	5	13	13
Redevelopment	10	10	10
Equipment Repair & Refresh	1	1	1
Total Other Funds	133	141	141
Total Full Time Employees	2,091	1,980	2,015*

* Includes frozen positions.

** FY2011 includes the addition of 31 positions for the new Detention Center expansion.

*** FY2011 includes the addition of 4 positions for the new Southwest Reclamation facility.

Awards

The City of Henderson has received the following awards:

Named one of the top 20 cities in America
by Money Magazine's annual *"America's Best Places to Live"* profile.

Named Best Low-Tax Place to retire by U.S. News and
Best Place to Retire if you Really Hate Paying Taxes by Money magazine.

Received a *Center for Performance Measurement Certificate of Distinction* for efforts in
measuring and improving local government performance.

Received the *Sports Illustrated 50th Anniversary Sportstown Award*.

The Government Finance Officers Association awards for *Distinguished Budget Presentation*
and *Excellence in Financial Reporting* for its annual Financial Reports.

National accreditation of the Police Department from the Commission on
Accreditation for Law Enforcement Agencies by meeting the highest and
strictest standards for police policies and procedures.

National accreditation for the Fire Department through the Commission on Accreditation of
Ambulance Services and the Commission on Fire Accreditation International.

National accreditation for the Parks & Recreation Department from the
Commission for Accreditation of Park and Recreation Agencies (CAPRA)
and received the *National Gold Medal Award*.

The *Special Achievement In Geographical Information Systems*
for outstanding work in the GIS field.


Accreditation for Building & Fire Safety.

The Association of Metropolitan Water Agencies *Gold Award for Competitiveness*
Achievement for high-quality management practices that meet challenges facing the industry.

The International Association of Business Communicators, Public Relations Society of
America, and City-County Communications and Marketing Association awards for
excellence in professional standards and sound business practices in communications.

Debt

<u>Moody's</u>	<u>Standard and Poor's</u>	<u>Description</u>
Aa2	AA+	Bond issues with strong capacity to pay principal and interest and are judged to be of high-quality by all standards
<p>Our high bond rating reflects the credit industry's faith in the City of Henderson's financial management and our ability to repay outstanding debt. Higher rated bonds indicate less risk to prospective bond buyers which translates to lower interest costs to the City and our citizenry.</p>		



KEY FACT

During June 2010, the City of Henderson "AA+" Bond Rating was affirmed by Standard and Poor's.

Overview Of Debt Financing Principals

Rapid growth challenges a local government's ability to meet the service demands of residents. There is a lag time between growth and the corresponding increases in revenue collected from taxes, fees, etc. Capital projects, therefore, need to be financed in order to keep up with the needed community services in a timely manner. Financing capital projects also allows the cost to be more evenly distributed over the lifetime of the project.

Outstanding Debt Obligations

	Original Amount	Outstanding Balance 7/1/10
Debt Service Fund	\$ 178,963,894	\$ 140,915,930
Water Enterprise Fund	56,325,525	48,024,996
Sewer Enterprise Fund	190,558,491	143,515,131
Special Assessment	7,000,000	165,000
Total	\$ 432,847,910	\$ 332,621,057

Glossary of Terms - Fund Related

Fund Accounting - The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of balanced accounts that contain the assets, liabilities, fund equity, revenues, and expenditures (or expenses). The various funds are grouped into six fund types and two categories as delineated below.

Governmental Funds

General Fund - The General Fund is the general operating fund of the City and is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments or major capital projects) and are legally restricted to expenditures for specified purposes.

Gas Tax Fund

Forfeited Assets Fund

Municipal Court Administrative Fee Fund

Grants Fund

Financial Stabilization Fund

Sales & Use Tax Fund

Commissary Fund

Code Enforcement Tax Fund

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

General Obligation Debt Fund

Special Assessment Debt Fund

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

Special Recreation Fund

Flood Control Fund

Capital Replacement Fund

Lake Las Vegas Fund

Park Development Fund

Special Assessment Districts Fund

RTC/County Fund

Special Ad Valorem Transportation Fund

Land Sales Fund

Municipal Facilities Acquisition & Construction Fund

Glossary Of Terms - Fund Related

Proprietary Funds-

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

City Shop Fund

Citywide Fund

Engineering Fund

Self-Insurance Fund

Health Insurance Fund

Workers Compensation Fund

LID (Local Improvement District) Revolving Fund

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods and services to the general public on a continuing basis be financed and recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Cultural Arts & Tourism Fund

Sewer Fund

Water Fund

Development Services Center Fund

Municipal Golf Course Fund

Redevelopment - The Redevelopment Agency is a component unit of the City. The Agency uses tax increment financing funds to construct public improvements, acquire blighted property, relocate businesses, clean neighborhoods and public right-of-way, ease dilapidated buildings, and assist with the construction of large-scale commercial developments and affordable housing.

Glossary Of Terms - Budget Related

Ad Valorem Taxes - Property Taxes

Bond - A written promise to pay a specified sum of money at a fixed time in the future, and carrying interest at a fixed rate, usually payable periodically. The most common types of bonds are general obligation, revenue bonds, and special improvement district bonds. These are most frequently used to finance capital projects.

Consolidated Tax - (SBN254) Compilation of sales, cigarette, liquor, personal property transfer and motor vehicle privilege tax revenues that are distributed by the state based on a five-year backward averaging formula that takes into account both assessed valuation and population.

Debt Service - The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City has a fiscal year from July 1 through the following June 30.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

General Obligation Bond - Bonds that finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from the debt portion of property taxes, and these bonds are backed by the “full faith and credit” of the issuing government.

Intergovernmental Resources - Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Operating Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Resources - Total amounts available for appropriation including projected revenues, fund transfers, bond proceeds, and beginning fund balances.

Revenue Supported Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest of the bond.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or properties for current or permanent benefit such as special assessments.



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who compiled this document
and the City Print Center
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