



CITY OF HENDERSON



BUDGET IN SUMMARY

Fiscal Year 2007-2008 | Henderson, Nevada

Budget In Summary Fiscal Year 2007-2008



(left to right)

Steven D. Kirk, Councilman Ward IV; **James B. Gibson**, Mayor;
Jack K. Clark, Councilman Ward III; **Gerri Schroder**,
Councilwoman Ward I; **Andy A. Hafen**, Councilman Ward II



Philip D. Speight
City Manager



Mark T. Calhoun
Assistant
City Manager



Mary Kay Peck
Assistant
City Manager

Overview

Presented herewith is the Budget in Summary for Fiscal Year 2008. This document was prepared in conformance with Chapter 354 of the Nevada Revised Statutes. It presents, in laymen terms, the City's Final Budget for the Fiscal Year ending June 30, 2008 (as adopted by Council on May 15, 2007). This presentation is intended to provide the citizenry of Henderson, and other interested parties, a better understanding of the financial workings of our City. The charts and tables contained herein provide the reader with an "at a glance" overview of the City's budget, as well as a comparison of our City to other municipalities in Southern Nevada.

It is important for citizens and taxpayers to know and understand the composition of the revenue received by the City, as well as how the City manages those resources. We take our fiscal responsibility seriously and understand fully that we are accountable to the residents of our great City. We will continue to strive to provide the services our community desires in an efficient manner while maximizing the use of the resources available.

We hope that you find this document useful and would appreciate any feedback on its content, as well as suggestions for inclusion in future years. If you have any questions, or would like additional information, please contact us at your convenience.

Prepared By:

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Financial

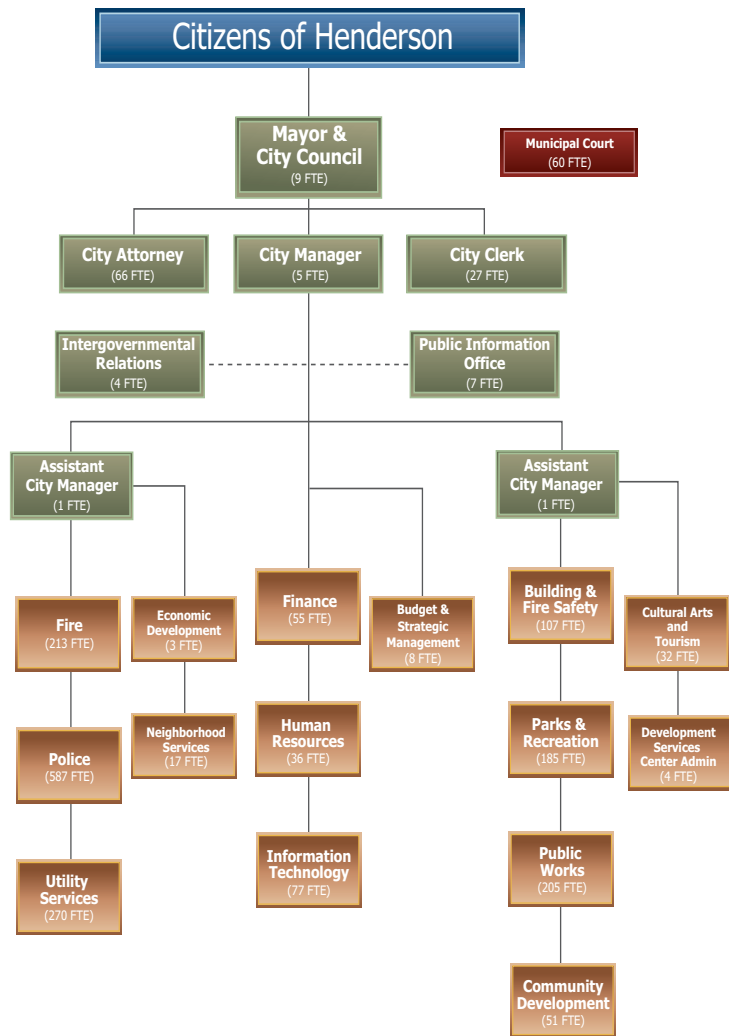
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FTE = Full Time Employee



July 1, 2007

To the Citizens of Henderson:

The Fiscal Year 2008 budget is a numerical reflection of the City of Henderson Performance Budget. By allocating our resources through strategic alignment of citizen input, council priorities, and department initiatives, we believe that this budget will successfully meet the challenges of our growing City and set the stage for our continued success in the future.

The total Final Budget for the period of July 1, 2007 to June 30, 2008 consists of \$573.2 million in expenditures. As the City of Henderson is a full-service government, these expenditures represent general government services and utilities, as well as our nationally accredited departments of Police, Fire, Parks & Recreation, and Building & Fire Safety.

Henderson, the second largest city in the state of Nevada, is known for having small town values with big city efficiencies. In the Las Vegas Valley, Henderson has one of the lowest employee to citizen ratios while maintaining one of the lowest city property tax rates.

We are confident that with the implementation of new innovative ideas and the commitment of our dedicated employees, we will continue to make Henderson "A Place To Call Home".

James B. Gibson
Mayor

Philip D. Speight
City Manager

Vision

“We envision our City as a fully integrated, progressive, and engaged community of citizens and neighborhoods enjoying premier amenities, services, and opportunities.”

Mission

“To provide services & amenities that enhance the quality of life for those who live, learn, work, & play in the City of Henderson.”

Priorities

Economic Development

Expand the City's economic and employment opportunities.

Financial Planning

Maintain financial stewardship while maximizing the use of resources.

Natural Resource Management

Protect and preserve our natural resources for future generations.

Public Safety

Ensure public safety through prevention and efficient emergency response.

Quality Development

Preserve quality of planning and development as the City grows and ensure reinvestment in the existing community.

Transportation

Improve and maintain our community's transportation network.

Values In ACTION

Accountability

We enjoy working for the Henderson community and take our responsibility to ensure public trust very seriously. We hold ourselves accountable for our actions, are fiscally responsible, and provide competent and efficient services to meet our community's needs.

Customer Service

We maintain high standards in providing city services. We work with courtesy, respect, and responsiveness to meet our customer's needs.

Teamwork

We encourage an atmosphere of open communication, listening, and trust within the organization and the community. We work together, toward common goals, building on each other's strengths.

Integrity

We believe in complete honesty in all that we do. We have a high standard of ethics, in staying true to our values and in our commitment to public service.

Our Employees

We recognize that our employees are the reason for our quality organization and excellent service record. We support employee development and seek opportunities for personal and professional growth.

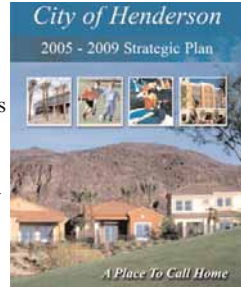
New Ideas & Risk = Innovation

We are open to new ideas, the basis for imaginative and resourceful problem solving. We encourage employees to accept responsible risk-taking to transform a new idea into innovative service.

The Strategic Plan

The City updated the Strategic Plan for Fiscal Years 2005-2009. The Priorities identified through this effort are presented on page 2. The complete plan can be found on the City's website or by contacting the City Manager's Office.

Strategic planning is the cornerstone of effective public management. The City first began its performance planning efforts in 1999. Building upon these efforts, the 2005-2009 Strategic Plan addresses several critical issues facing Henderson over the next five years. The Henderson community, City Council, and City Management Team all played key roles in the development of this plan.



The Strategic Plan serves as the foundation for the City's annual performance budgeting process. The strategic priorities and issues contained within the plan will be guiding factors in planning and resource allocation decisions in the future.

Development of the Strategic Plan began with each City department identifying the most important issues facing their operation over the next three to five years. Each department developed goals to address their issues and identified which of those issues were the most strategically important to the City. Senior management then prioritized the statements by citywide importance. The issue statements that were designated as having top citywide importance were then grouped by topic to create a foundation for the development of the City's priorities.

The community's input was obtained through the City of Henderson Citizen Assessment Survey. This data allowed City staff to validate issues generated from departments against citizen responses, as well as incorporate other areas identified by citizens as being important. In the development of the City's strategic priorities, the City Council focused on areas of alignment between the top Citywide issues developed by departments and citizen survey results.

Accomplishments - Strategic Highlights

All Strategic Issues

- **City Manager's Office**

Increased effectiveness of city departments' performance by monitoring results of the performance budget and strategic plan, and publishing an annual report on progress.

Economic Development

- **Economic Development**

Successfully created new collaborative partnerships with local industry. Projects include ongoing initiatives with the Southern Nevada Coalition (SNMIC) and the Southern Nevada Regional Planning Coalition (SNRPC).



Financial Planning

- **Budget & Strategic Management/Finance**

Implemented Phase I of the Strategic Tracking & Reporting System, a performance management software solution.

Natural Resource Management

- **Parks and Recreation**

In 2007, the turf removal program, which began in 2003, reached a milestone of 1 million square feet of turf converted to xeriscape. This is estimated to save the City 55 million gallons of water annually.

- **Utility Services**

Conducted a joint emergency exercise with the police department which focused on police resource mobilization to protect the City's water reservoirs.

- **Public Works**

Collaboration between City departments to develop an industry site inspection process to ensure the compliance with new storm water quality ordinance.

Public Safety



- **Fire**

Implemented improvements to the Computer Aided Dispatch System and MOSCAD fire station alerting system to reduce call processing times and emergency response.

- **Police Department**

Constructed and began equipment installation of a secondary communication center.

Quality Development

- **Community Development**

Featured in the U.S. Environmental Protection Agency's 2001-2005 Progress Report for Best Workplaces for Commuters.

- **Neighborhood Services**

Assisted in the development and financing of 51 affordable senior housing units

Transportation

- **Public Works**

Completed numerous projects to improve traffic flow, including street construction and repair, and traffic signal installations.



Executive Summary

The City's financial plan is developed in alignment with projected available resources and is presented by function within each fund. The Fiscal Year 2008 total budgeted revenue and other financing sources ,excluding transfers, for all funds is \$494.2 million and total budgeted expenditures amount to \$573.2 million. The budgeted ending balances for Governmental Funds, including the General Fund, total \$244 million, consisting primarily of resources dedicated to ongoing capital projects and reserves.

The Redevelopment Agency is a component unit of the City. The total budgeted revenue for Fiscal Year 2008 is \$11.1 million with \$5.5 million in expenditures. The fund balance at the end of Fiscal Year 2008 is estimated to be \$21.9 million.

The General Fund is the largest of the City funds and includes the budget necessary to provide the City's core services and day-to-day activities. General Fund revenues, including transfers, are projected to be \$234.5 million, an 8.1% increase over Fiscal Year 2007. Total General Fund expenditures are expected to be \$221.4 million, a 10.3% increase over the previous year. Approximately 50% of the General Fund expenditures support public safety services for our community. The General Fund Ending Fund Balance is projected to be \$20.3 million, or 8.6% of the General Fund's budgeted revenue. This exceeds the required minimum of 5% per the City's Financial Management Policies.



Executive Summary (Continued)

The City has eighteen active Governmental Funds, excluding the General Fund, with revenues and other financing sources totaling \$104.2 million and expenditures and other uses of \$163.0 million for Fiscal Year 2008. The budgeted ending fund balance for these Governmental Funds is \$223.6 million. These other Governmental funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

The budget also includes twelve Proprietary Funds with revenues and other sources estimated at \$203.8 million and expenditures and other uses of \$219.6 million. These funds are used to account for services provided to internal departments on a cost-reimbursement basis or operations that are financed and operated in a manner similar to private business enterprise.

This budget includes the addition of 34 General Fund positions, and 37 positions supported by other funds. Eighteen of the 34 new General Fund positions are public safety related. An additional 20 police officers were added in a Special Revenue fund that accounts for the voter approved sales tax override to hire and equip police officers. See the summary below.

<u>General Fund Supported Positions:</u>	<u>Positions</u>	<u>% of Total General Fund</u>
Public Safety Related Positions	18	53%
Other Functions		
General Government	3	9%
Public Works	4	12%
Culture & Recreation	3	9%
Judicial	6	18%
Sub-Total Other Functions	16	47%
General Fund Positions Added	34	100%
<u>Supported by Other Funds:</u>		
Public Safety Initiative (Special Revenue)	20	
Cultural Arts & Tourism (Enterprise Fund)	4	
Public Works (Internal Service Fund)	1	
Risk Management (Enterprise Fund)	1	
Utilities (Enterprise Fund)	11	
Other Fund Positions Added	37	
Total New Positions Added	71	

Executive Summary (Continued)

The Fiscal Year 2008 City property tax rate for Henderson will remain constant at \$.7108 per \$100 in assessed valuation. The City's tax rate has remained steady for the past eighteen years. Henderson continues to have one of the lowest rates in the Las Vegas Metropolitan area, as well as the State of Nevada.

The local economy has shifted to a level of more modest growth in 2007. The decline in the national housing market has impacted the Nevada economy as well with a decline in construction jobs over the past year. Nevada has continued to experience employment growth of 1.7 percent over the past 12 months, which is above the 1.5 percent national average. Nevada's employment growth excluding construction jobs was 2.4 percent over the prior year.

The leisure and tourism sectors of the economy have maintained prior year levels. Clark County visitor volume and gross gaming revenues were steady over the prior year, as were room nights occupied, and average daily traffic counts. Total passengers at McCarran increased 3.9 percent over the prior year and the number of conventions held and associated economic impact increased 1.5 percent and 6.2 percent respectively over the same period. Many properties are running near full capacity on weekends and holidays, signaling further expansion in the commercial market. The Las Vegas Convention and Visitors Authority estimate future hotel/casino development in the Las Vegas Valley and Henderson to be 38,671 rooms and 5,493 rooms respectively through 2011.

Commercial development will continue to create new jobs in multiple industries, increasing the diversity of employment opportunities within the City. Henderson is projected to experience on-going population growth, though at more moderate rates that will be sustainable in the longer term. The median household income in Henderson continues to outpace the county average. The availability of relatively high-paying jobs and exceptional quality of life continues to attract new citizens.

The Fiscal Year 2008 budget is a representation of the City's financial activities. As municipal stewards it is essential that the financial integrity of our great City is maintained regardless of the effects of outside forces and economic conditions.

Budget Highlights

Value driven City initiatives which contributed to the development of the Fiscal Year 2008 Budget

- Maintain the City of Henderson's property tax at the same low rate for 18 years.
- Provide efficient public services while maintaining one of the lowest employee to citizen ratios in the Las Vegas Valley.
- Decrease police response time by adding 20 police officers funded by the voter approved Sales Tax Override, as well as staffing for the North Patrol Sub-Station.
- Expedite crime solving processes through the hiring of three Crime Scene Analysts and two Crime Analysts.
- Decrease emergency response time by implementing the second phase of the City's second fire ladder truck company.
- Implement a monitoring program for first-time offenders via the new Alternative Sentencing/Direct Supervision Program.
- Creation of a Parks and Recreation Master Plan.
- Increase capacity and operating efficiency of the office of the Domestic Violence Advocate.
- Continued development, and enhancement of the citywide asset management program.
- Maintain service standards by adding maintenance positions for the 23 new park acres donated to the City by developers.
- Establish a Police Academy in cooperation with CSN and training facility in cooperation with Boulder City.
- Upgrade and standardize Fire Department breathing apparatus in conjunction with Homeland Security.

The Budget Process has been refined to complement the resources available to the City and provide an environment conducive to the development and preservation of a healthy budget. This process is designed to link funding decisions to high priority issues identified by the citizens, Mayor and Council, and City management. By creating this linkage, any resources the City receives may be directly channeled to help meet the City's objectives in a systematic approach.

The Budget Process will continue to be modified to be more responsive to citizens' needs and as required due to technology, legislation, and to improve its presentation. Changes will be made accordingly to increase expediency and enhance efficiency for everyone involved in the process. It is hoped that change will stimulate innovation and creativity from all departments.

The City's budget is developed over a nine-month period beginning in October, with the Performance Budget calendar development, and ending in June, with submission to the Nevada Department of Taxation. The City's Budget Committee works diligently to evaluate and prioritize departmental requests. Recommendations are then submitted to the City Manager, Mayor, and Council for review and approval. Budget monitoring and analysis occurs year-round.

[illegible]

Budget/Performance monitoring and analysis occurs on a year round basis

Population & Assessed Valuation

	FY 2006 Actual	FY 2007 Projected	% Increase	FY 2008 Budget	% Increase
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Population

Henderson	241,134	251,321	4.2%	268,212	6.7%
Clark County	1,874,837	1,990,481	6.2%	2,079,953	4.5%
Las Vegas	569,838	579,840	1.8%	603,000	4.0%
North Las Vegas	180,219	198,516	10.2%	214,971	8.3%
Boulder City	15,058	15,203	1.0%	15,478	1.8%
Mesquite	15,881	16,423	3.4%	17,656	7.5%

Assessed Valuation

Henderson	\$ 9,934,624,235	\$ 13,818,632,454	39.1%	\$ 15,913,241,892	15.2%
Clark County	64,499,493,015	89,517,974,828	38.8%	106,131,241,089	18.6%
Las Vegas	16,477,557,041	22,028,939,538	33.7%	24,649,348,111	11.9%
North Las Vegas	4,749,825,535	6,912,113,869	45.5%	8,961,029,085	29.6%
Boulder City	563,511,360	679,606,383	20.6%	752,160,390	10.7%
Mesquite	419,313,111	572,522,953	36.5%	820,135,858	43.2%



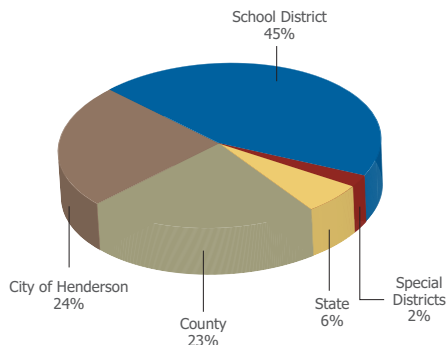
Overlapping Property Tax Breakdown

	FY 2006	FY 2007	FY 2008
State	\$ 0.1700	\$ 0.1700	\$ 0.1700
County			
Operating	0.6312	0.6312	0.6312
Debt	0.0263	0.0254	0.0229
Sub-total County	0.6575	0.6566	0.6541
School District			
Operating	0.7500	0.7500	0.7500
Debt	0.5534	0.5534	0.5534
Sub-total School District	1.3034	1.3034	1.3034
City of Henderson			
Operating	0.1503	0.1503	0.1503
Voter Approved Overrides	0.2310	0.2310	0.2310
Debt	0.3295	0.3295	0.3295
Sub-total City	0.7108	0.7108	0.7108
Special Districts			
Henderson Library District	0.0533	0.0533	0.0582
County/L.V. Library Debt	0.0123	0.0123	0.0123
Las Vegas Artesian Basin	0.0013	0.0009	0.0008
Sub-total Special Districts	0.0669	0.0665	0.0713
Total Property Tax Rate	\$ 2.9086	\$ 2.9073	\$ 2.9096

Note: Tax rates stated per \$100 of assessed valuation

Source: Nevada Department of Taxation Property Tax Rates for Nevada Local governments

Where Your Property Tax Dollar Goes



Property Tax Legislation & Calculation

In the 2005 Legislative session, the Nevada State Legislature passed a law to provide property tax relief to all citizens. Assembly Bill 489, signed into law on April 6, 2005, provides a partial abatement of taxes by applying a 3% cap on the tax bill of the owner's primary residence (single-family house, townhouse, condominium or manufactured home). Only one property may be selected in the State of Nevada as a primary residence. Some rental dwellings that meet the low-income rent limits may also qualify for a 3% cap on the tax bill.



An 8% cap on the tax bill will be applied to residences that are not owner occupied. The 8% cap will also apply to land, commercial buildings, business personal property, aircraft, etc. New construction or property that has a change of use (zoning change or manufactured home conversion) in the current year will not qualify for any cap until the following fiscal year.

Example Of How Property Taxes Are Calculated With The Tax Cap

*House in Henderson with
30% Increase in Taxable Value
(Prior Year Taxable Value \$200,000)*

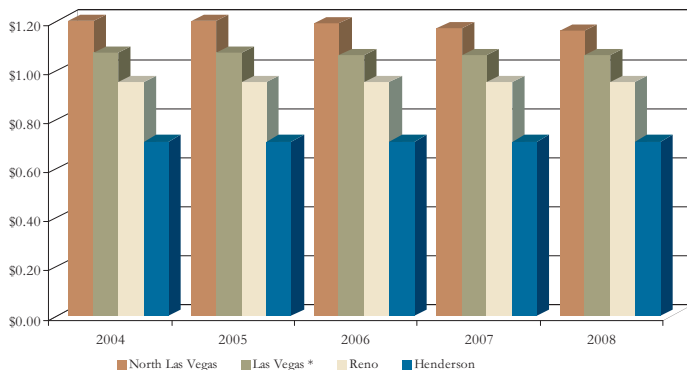
	Without Legislative Cap		With 3% Tax Cap	
	Overlapping	City	Overlapping	City
	Tax Rate	Rate Alone	Tax Rate	Rate Alone
Taxable Value	\$ 260,000.00	\$ 260,000.00	\$ 206,000.00	\$ 206,000.00
Assessed Value (35% of Taxable Value)	\$ 91,000.00	\$ 91,000.00	\$ 72,100.00	\$ 72,100.00
Assessed Value/ 100 *	\$ 910.00	\$ 910.00	\$ 721.00	\$ 721.00
Tax rate for Henderson Residents	2.9096	0.7108	2.9096	0.7108
Total Annual Tax	\$ 2,647.74	\$ 646.83	\$ 2,097.82	\$ 512.49
Total Monthly Tax	\$ 220.65	\$ 53.90	\$ 174.82	\$ 42.71

* Tax rates stated per \$100 of assessed valuation

Although the overlapping tax rates will differ depending upon the location of the property within the City, the City of Henderson rate of \$0.7108 is consistent for all property within the city boundaries.

Property Tax Rate Comparison


Nevada Cities Of Comparable Size



	Fiscal Year				
	2004	2005	2006	2007	2008
North Las Vegas	\$1.20	\$1.20	\$1.19	\$1.17	\$1.16
Las Vegas *	\$1.07	\$1.07	\$1.06	\$1.06	\$1.06
Reno	\$0.95	\$0.95	\$0.95	\$0.95	\$0.95
Henderson	\$0.71	\$0.71	\$0.71	\$0.71	\$0.71

* Includes Las Vegas Metropolitan Police

Note: Rates per \$100 of assessed valuation



KEY FACT

The City of Henderson property tax rate has remained steady for the past eighteen years and continues to be one of the lowest rates in the Las Vegas metropolitan area, as well as the State of Nevada.

The Value Of Your Property Tax Dollar

The City receives only 24% of your property tax dollars. A home with a taxable value of \$206,000 will provide the equivalent of \$42.71 per month in property tax support of the following City of Henderson services:

24-Hour Police Protection

24-Hour Emergency Medical Service

24-Hour 9-1-1 Service

Maintained Streets, Lighting, & Flood Control


Recreational Programming For All Ages

Parks Operations & Maintenance

Code Enforcement Services

Customer Information & Assistance

Comprehensive Land-Use Planning



***Compare this to the amount
you pay per month for
these services:***

<i>* Telephone Service</i>	
<i>Local & Long Distance</i>	<i>\$39.99</i>
<i>* Satellite Television</i>	
<i>Basic Package</i>	<i>\$39.99 +</i>
<i>* Internet Service</i>	
<i>High-Speed</i>	<i>\$39.99 +</i>



Budget By Department

Budget & Strategic Mgmt	\$ 904,668
Building & Fire Safety	18,629,613
City Attorney's Office	9,457,174
City Clerk's Office	3,075,681
City Manager's Office	3,100,309
Community Development	11,504,998
Cultural Arts & Tourism	5,918,921
Development Services Center *	964,556
Economic Development	687,206
Finance	5,361,469
Fire	38,776,874
Human Resources	22,194,308
Information Technology	14,816,664
Mayor & City Council	934,565
Miscellaneous **	5,964,784
Municipal Court	6,610,659
Neighborhood Services	4,994,939
Parks and Recreation	36,933,136
Police	85,574,472
Public Works	49,337,540
Utilities- Water & Sewer	135,842,776
	\$ 461,585,312
Funds not attributed to a particular Department:	
Debt Service Funds	\$ 19,709,566
Gas Tax	2,119,797
Land Sales	599,873
Municipal Facilities	61,790,675
Park Development	2,049,000
Municipal Golf Course	5,282,118
Special Ad Valorem Trans.	565,000
Special Assessment Districts	25,000,000
	\$ 117,116,029
Total All Funds	\$ 578,701,341
Total All Funds represents \$573,211,209 in City Funds and \$5,490,132 in Redevelopment Agency Funds	

* This figure represents only the administrative portion of the Development Services Center (DSC). Other expenditures related to the DSC are presented in the individual departments that comprise the DSC. DSC budgeted expenditures total \$28,075,964 for Fiscal Year 2008.

** These costs represent City-Wide expenditures for leave purchases at retirement and the General Fund assessment for property liability insurance.

Budget By Department & Funding Source

Department	Fund																		
	General Fund	Equipment Repair & Maint.	Forfeited Assets	Multipurpose (Grants)	Municipal Court Admin. Fee	Sales and Use Tax	Special Recreation	Flood Control	City Shop	Citywide	Engineering	Health Insurance	Self-Insurance Liability	Workmen's Compensation	Cultural Arts & Tourism	Development Service Center	Sewer	Water	Redevelopment
Budget & Strategic Management	✓																		
Building & Fire Safety	✓																		
City Attorney's Office	✓																		
City Clerk's Office	✓																		
City Manager's Office	✓																		
Community Development	✓																		
Cultural Arts & Tourism							✓												
Development Services Center																			
Economic Development	✓																		
Finance	✓																		
Fire	✓																		
Human Resources	✓											✓	✓	✓					
Information Technology	✓	✓								✓									
Mayor & City Council	✓																		
Miscellaneous	✓																		
Municipal Court	✓				✓														
Neighborhood Services	✓			✓															
Parks and Recreation	✓	✓					✓												
Police	✓		✓			✓													
Public Works	✓	✓						✓	✓		✓								
Utilities - Water & Sewer																	✓	✓	

General Fund

Capital Projects Funds

Enterprise Funds

Special Revenue Funds

Internal Service Funds

Redevelopment Fund

Total Budget - City Governmental Funds

The following combines financial data for all City Governmental Funds
(excluding Redevelopment Agency)

	FY 2006		FY 2007		FY 2008	
	Actual		Projected		Budget	
Beginning Fund Balance	\$	192,694,648	\$	343,694,410	\$	307,164,574
Revenues						
Property Taxes	\$	62,323,084	\$	69,668,277	\$	79,769,815
Franchise Fees		26,926,859		29,240,138		31,699,848
Licenses and Permits		7,576,403		8,269,558		8,969,545
Intergovernmental Resources		137,212,171		146,091,394		145,153,672
Charges For Services		14,101,639		14,026,217		14,634,585
Fines and Forfeits		3,882,563		4,603,734		4,714,903
Developer Contributions		104,075,663		953,007		55,000
Special Assessments		369,197		83,000		66,000
Miscellaneous		11,523,805		9,813,256		6,832,229
Total Revenues	\$	367,991,384	\$	282,748,581	\$	291,895,597
Other Financing Sources						
Proceeds of Long-Term Debt	\$	61,106,917	\$	2,065,000	\$	-
Other Financing Sources		2,050		-		-
Land Sales		1,507,242		5,797,394		8,012,876
Transfers In		48,947,686		48,073,597		38,771,980
Total Other Financing Sources	\$	111,563,895	\$	55,935,991	\$	46,784,856
Total Revenue & Other Financing Sources	\$	479,555,279	\$	338,684,572	\$	338,680,453
Total Resources	\$	672,249,927	\$	682,378,982	\$	645,845,027
Expenditures by Function						
General Government	\$	45,226,138	\$	55,065,835	\$	57,911,795
Judicial		8,052,620		10,063,481		10,559,092
Public Safety		95,625,400		113,858,521		125,889,988
Public Works		62,179,159		65,052,956		93,909,535
Culture and Recreation		39,134,668		49,980,126		46,447,345
Community Support		4,622,055		5,974,782		5,682,145
Debt Service		23,444,983		23,552,607		19,709,566
Total Expenditures	\$	278,285,023	\$	323,548,308	\$	360,109,466
Other Financing Uses						
Operating Transfers Out	\$	50,270,494	\$	51,666,100	\$	41,824,212
Total Expenditures and Other Financing Uses	\$	328,555,517	\$	375,214,408	\$	401,933,678
Ending Fund Balance	\$	343,694,410	\$	307,164,574	\$	243,911,349
Total Commitments and Ending Balances	\$	672,249,927	\$	682,378,982	\$	645,845,027

Total Budget - City Proprietary Funds

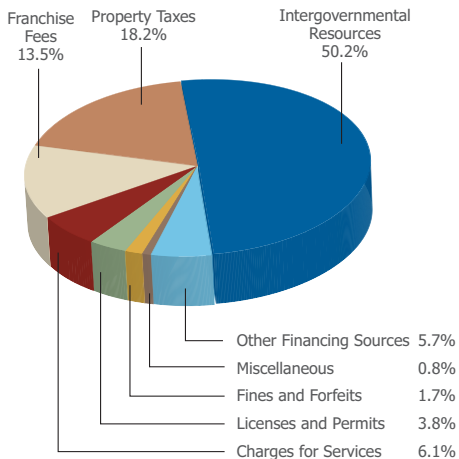
	FY 2006 Actual	FY 2007 Projected	FY 2008 Budget
Operating Revenues			
Licenses and Permits	\$ 6,575,478	\$ 8,277,016	\$ 9,309,756
Charges for Services	129,378,609	132,213,991	147,878,607
Miscellaneous	683,850	456,545	1,335,004
Total Operating Revenues	\$ 136,637,937	\$ 140,947,552	\$ 158,523,367
Operating Expenses			
Salaries	\$ 33,543,160	\$ 37,781,494	\$ 42,173,502
Benefits	11,286,505	13,795,323	15,215,616
Services & Supplies	45,259,945	66,508,100	63,254,479
Water Purchases	20,289,316	20,650,742	22,252,427
Claims & Legal Fees	11,276,784	10,939,340	13,633,869
Depreciation	33,580,902	42,458,467	45,634,314
Total Operating Expenses	\$ 155,236,612	\$ 192,133,466	\$ 202,164,207
Net Operating Income (loss)	\$ (18,598,675)	\$ (51,185,914)	\$ (43,640,840)
Non-Operating Revenues/Expenses			
Room Taxes	\$ 2,003,255	\$ 2,319,884	\$ 2,166,510
Interest Revenue	14,235,378	13,294,416	12,310,921
Sales Taxes	5,020,795	4,300,000	5,000,000
Interest Expense	(8,624,290)	(11,490,394)	(10,937,536)
Miscellaneous	166,367	18,508	20,000
Gain (loss) on Disposition of Asset	1,037,510	200,000	50,000
Bond Amortization	1,110,093	-	-
Total Non-Op Rev & Expenses	\$ 14,949,108	\$ 8,642,414	\$ 8,609,895
Capital Contributions	\$ 96,181,832	\$ 24,345,000	\$ 16,200,000
Transfers In	11,950,514	11,593,061	9,566,267
Transfers Out	(10,627,706)	(8,000,558)	(6,514,035)
Change in Net Assets	\$ 93,855,073	\$ (14,605,997)	\$ (15,778,713)
Net Assets Beginning of Year	\$ 871,865,691	\$ 965,720,764	\$ 951,114,767
Net Assets End of Year	\$ 965,720,764	\$ 951,114,767	\$ 935,336,054

General Fund

Revenue Summary By Source

	FY 2006 Actual	FY 2007 Projected	FY 2008 Budget
Beginning Fund Balance	\$ 28,376,799	\$ 31,514,689	\$ 24,774,684
Property Taxes	33,460,864	38,126,205	42,791,496
Franchise Fees	26,926,859	29,240,138	31,699,848
Licenses and Permits	7,576,403	8,269,558	8,969,545
Intergovernmental Resources	107,351,170	110,606,804	117,690,091
Charges For Services	13,772,237	13,696,248	14,222,124
Fines and Forfeits	3,340,353	3,942,412	4,094,903
Miscellaneous	1,374,304	1,430,771	1,547,809
Total Revenues	193,802,190	205,312,136	221,015,816
Other Financing Sources	2,050	-	-
Operating Transfers In	11,019,647	11,578,913	13,467,082
Total Revenue/Other Sources	204,823,887	216,891,049	234,482,898
TOTAL RESOURCES	\$ 233,200,686	\$ 248,405,738	\$ 259,257,582

Fiscal Year 2008 Where The Money Comes From

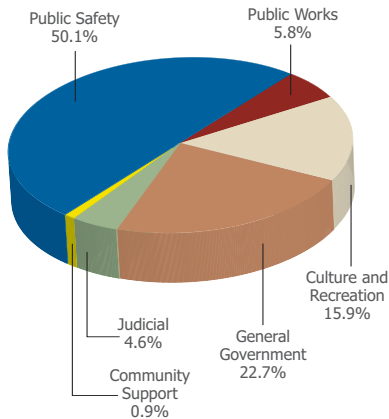


General Fund (continued)

Expenditure Summary by Function

	FY 2006 Actual	FY 2007 Projected	FY 2008 Budget
General Government	\$ 40,021,866	\$ 46,890,272	\$ 50,358,349
Judicial	7,774,983	9,038,979	10,088,912
Public Safety	89,192,776	98,919,969	110,985,962
Public Works	8,205,184	11,842,363	12,846,559
Culture and Recreation	29,295,218	32,060,718	35,079,529
Community Support	1,448,360	1,980,802	2,064,746
Total Expenditures	175,938,387	200,733,103	221,424,057
Operating Transfers Out	25,747,610	22,897,951	17,553,884
Total Expenditures/Other Uses	201,685,997	223,631,054	238,977,941
Ending Fund Balance	31,514,689	24,774,684	20,279,641
Total Applications	\$ 233,200,686	\$ 248,405,738	\$ 259,257,582

Fiscal Year 2008 Where The Money Is Spent By Function



General Fund (continued)

Expenditure Summary By Function/Department

	FY 2006	FY 2007	FY 2008
	Actual	Projected	Budget
General Government			
Mayor & City Council	\$ 735,311	\$ 759,235	\$ 934,565
City Manager's Office	1,990,923	2,662,495	3,100,309
Finance	4,342,233	4,872,690	5,361,469
Budget & Strategic Mgmt	733,856	829,207	904,668
Information Technology	9,474,638	9,768,576	10,499,212
City Clerk's Office	1,683,771	2,414,347	2,008,093
Human Resources	2,478,001	2,777,626	3,088,927
City Attorney's Office	3,974,146	4,871,735	5,508,741
Property Management	1,664,235	811,581	-
Community Development	3,379,078	4,618,720	5,050,336
Building Maintenance	5,506,932	7,028,466	7,937,245
Misc	4,058,742	5,475,594	5,964,784
	\$ 40,021,866	\$ 46,890,272	\$ 50,358,349
Judicial			
City Attorney- Criminal	\$ 2,131,028	\$ 2,390,133	\$ 2,748,029
City Attorney- Court Prgm	971,058	1,167,244	1,200,404
Municipal Court	4,672,897	5,481,602	6,140,479
	\$ 7,774,983	\$ 9,038,979	\$ 10,088,912
Public Safety			
Fire	\$ 30,715,276	\$ 34,792,188	\$ 38,776,874
Police	57,243,833	62,729,376	70,670,446
Building & Fire Safety	1,233,667	1,398,405	1,538,642
	\$ 89,192,776	\$ 98,919,969	\$ 110,985,962
Public Works			
Paved Streets	\$ 1,869,058	\$ 2,093,398	\$ 2,335,514
Street Lighting	4,072,777	4,424,418	4,977,757
Flood Control	1,677,633	1,867,515	2,050,147
Public Works- General	585,716	3,457,032	3,483,141
	\$ 8,205,184	\$ 11,842,363	\$ 12,846,559
Culture and Recreation			
Parks Maintenance	\$ 11,213,504	\$ 13,214,128	\$ 14,604,194
Recreation	18,081,714	18,846,590	20,475,335
	\$ 29,295,218	\$ 32,060,718	\$ 35,079,529
Community Support			
Economic Development	\$ 576,747	\$ 618,808	\$ 687,206
Neighborhood Services	871,613	1,361,994	1,377,540
	\$ 1,448,360	\$ 1,980,802	\$ 2,064,746
Total All Departments	\$ 175,938,387	\$ 200,733,103	\$ 221,424,057

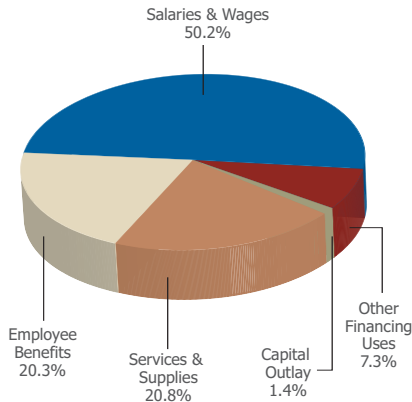
Comparisons of departmental budgets between years can be skewed due to one-time capital purchases such as equipment or furniture and program realignments. In Fiscal Year 2007, the Office of Property Management was split and absorbed into the Public Works Department and Community Development Department.

General Fund (continued)

Expenditure Summary By Category

	FY 2006 Actual	FY 2007 Projected	FY 2008 Budget
Salaries and Wages	\$ 98,084,460	\$ 109,286,654	\$ 119,933,706
Employee Benefits	38,381,096	43,935,604	48,568,279
Services and Supplies	38,241,261	43,667,100	49,767,801
Capital Outlay	1,231,570	3,843,745	3,154,271
Total Expenditures	\$ 175,938,387	\$ 200,733,103	\$ 221,424,057
Operating Transfers Out	\$ 25,747,610	\$ 22,897,951	\$ 17,553,884
Total Expenditures/Other Uses	\$ 201,685,997	\$ 223,631,054	\$ 238,977,941
Ending Fund Balance	\$ 31,514,689	\$ 24,774,684	\$ 20,279,641
Total Applications	\$ 233,200,686	\$ 248,405,738	\$ 259,257,582

Fiscal Year 2008 Where The Money Is Spent By Category



Henderson Statistics

Incorporated in 1953, the City of Henderson actually received its charter in 1965 from the Nevada State Legislature. The City Charter established a Council/Manager form of government, in which the Mayor and Council are vested with the legislative power of the City and the City Manager is responsible for executive duties and administration of the City.

The Mayor and four City Councilmembers are elected at large on a nonpartisan basis, although no two councilmembers can be from the same ward of the City's four wards. The Council appoints a City Manager, City Attorney and City Clerk who report directly to the Council. All City department heads, including the Police Chief and the Fire Chief, are hired by the City Manager.

Median Age

37.3

Median Household Income

\$64,694

Number of Households

107,038

Elevation

1,940 ft.

Hospitals

3

Public Libraries

5

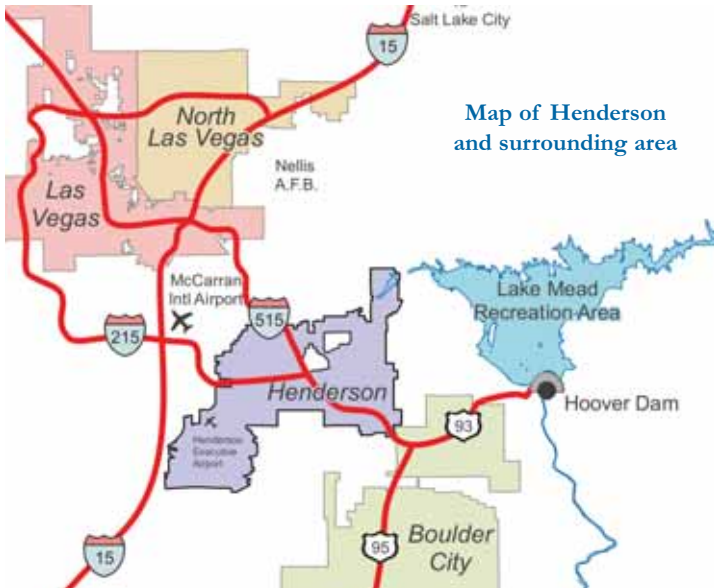
Schools

Elementary 22

Middle 7

Sr. High 5

Colleges 5



Map of Henderson
and surrounding area

Recreation & Attractions

Recreation Centers: 6

including a senior center and the largest multigenerational center in the state

City Parks: 43

including the Henderson Bird Preserve and the Skate Park at Anthem Hills

Ball Fields: 62

(many lighted)

including one of the largest sports complexes in the state

Tennis Courts: 42

(many lighted)

Public Pools: 13

(includes 3 aquatic centers)

Golf Courses: 12

9 Public

1 Municipal

2 Private

Performing Arts Center: 1

The Pavilion at Liberty Pointe
Largest outdoor amphitheater in the state



Cultural Events:

Many Cultural Events including Southern Nevada's longest running event -
Shakespeare in the Park

Trails:

Over 75 paved off-street linear miles and
nearly 40 on-street miles of bike lanes

Hotels & Resorts:

Offering gaming, shows, concerts, fine dining, day spas, luxury accommodations

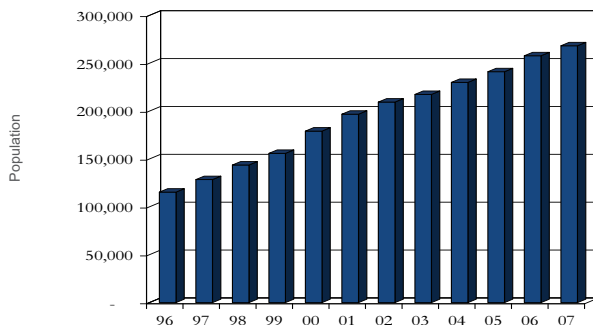
Shopping:

The Galleria at Sunset
Largest commercial corridor in the state (Sunset & Stephanie area)
Monte Lago Village at Lake Las Vegas Resort
The District at Green Valley Ranch

Water Street District:

Cultural arts, special events, art galleries,
shopping, & dining

Population



Population as of July 1st of each year. Information provided by the Nevada State Demographer with the exception of year 2007 which is from the City of Henderson Community Development Department.

1990	69,390
1991	77,496
1992	85,594
1993	93,955
1994	105,027
1995	115,412
1996	128,481
1997	143,721
1998	155,859
1999	171,217
2000	179,144
2001	196,780
2002	209,486
2003	217,448
2004	229,984
2005	241,134
2006	251,321
2007	268,212

Demographic Statistics

ZIP CODE

	<u>89011</u>	<u>89012</u>	<u>89014</u>	<u>89015*</u>	<u>89052</u>	<u>89074</u>
Population	18,027	27,255	41,049	41,824	50,044	50,130
Household Income						
Under - \$20,000	1%	7%	7%	6%	7%	5%
\$20,000 - \$24,999	1%	5%	7%	7%	2%	5%
\$25,000 - \$34,999	13%	8%	10%	5%	9%	11%
\$35,000 - \$49,999	11%	15%	25%	19%	13%	21%
\$50,000 - \$74,999	17%	20%	26%	28%	22%	20%
\$75,000 - \$99,999	7%	15%	13%	18%	17%	17%
Over \$100,000	50%	30%	12%	17%	30%	21%
Median Household Income	\$110,149	\$68,527	\$51,660	\$61,313	\$70,908	\$60,199
Age of Adults						
18 - 24	7%	5%	12%	8%	5%	12%
25 - 34	6%	21%	17%	13%	16%	15%
35 - 44	14%	17%	15%	17%	20%	14%
45 - 54	26%	13%	22%	23%	15%	23%
55 - 64	28%	19%	18%	20%	23%	16%
65 +	19%	25%	16%	19%	21%	20%
Children (under 18)						
Yes	27%	34%	25%	32%	32%	32%
No	73%	66%	75%	75%	68%	68%
Housing Units						
Occupied	6,820	11,528	16,193	15,010	20,588	18,962
Total	7,102	11,898	16,895	15,390	21,531	19,632
Type of Dwelling						
Single-family	76%	71%	44%	72%	76%	69%
Apartment	0%	20%	34%	15%	12%	13%
Condo/Townhome	24%	9%	22%	8%	12%	16%
Mobile home	0%	0%	0%	4%	0%	2%

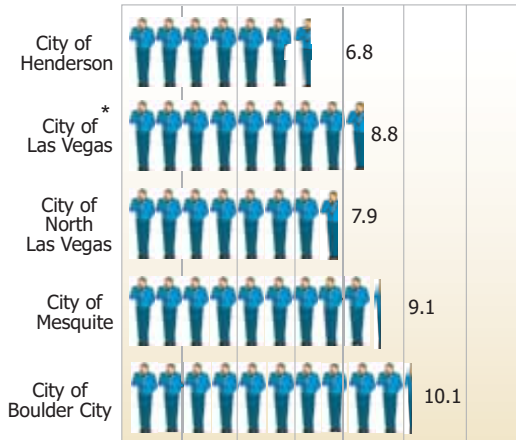
* Includes the new 89002 zip code

Source: Las Vegas Perspective, 2007



Employee / Resident Ratio

Number Of Full-Time Employees Per One Thousand Residents



Information compiled by the City of Henderson Community Development Dept. April 2007

* City of Las Vegas includes portions of the Metropolitan Police Department and Las Vegas Water District



Full-Time Employees By Department

	FY 2006 Actual Positions	FY 2007 Estimate of Positions	FY 2008 Budgeted Positions
General Fund			
Budget & Strategic Mgmt	7	8	8
Building & Fire Safety	11	12	12
City Attorney	62	64	66
City Clerk	20	20	20
City Council	9	9	9
City Manager	16	17	18
Community Development	30	37	37
Economic Development	3	3	3
Finance	55	55	55
Fire	186	205	213
Human Resources	25	26	27
Information Technology	61	69	69
Municipal Court	49	55	60
Neighborhood Services	11	11	11
Parks & Recreation	177	182	185
Police	427	459	469
Property Management	16	-	-
Public Works	87	107	111
Total General Fund	1,252	1,339	1,373
Proprietary Funds			
Cultural Arts and Tourism	17	28	32
Sewer	91	111	119
Water	137	148	151
DSC			
Building & Fire Safety	93	95	95
Community Development	7	7	7
City Clerk	7	7	7
Public Works	34	38	38
DSC-Admin	4	4	4
IT	4	4	4
Subtotal DSC	149	155	155
Workmen's Comp	2	3	4
Self-funded Insurance	3	4	4
Health Insurance	1	1	1
Engineering	44	37	37
Citywide	2	3	3
City Shop	15	18	19
Total Proprietary Funds	461	508	525
Other			
Sales & Use Tax (Police Initiative)	54	98	118
Grant Funded	9	5	5
Redevelopment	6	8	8
Equipment Repair & Maint	1	1	1
Special Recreation	1	-	-
Total Other	71	112	132
Total FTEs	1,784	1,959	2,030

Awards

The City has been recognized in many ways for its customer service dedication. Following is a list of some of the awards it has received:

City of Henderson was named sixth among *Best Walking Cities* by Prevention Magazine and Walkable Communities Inc.

City of Henderson was named one of the top 20 cities in America by Money Magazine's annual "*America's Best Places to Live*" profile.

The City of Henderson Received a *Center for Performance Measurement Certificate of Distinction* for efforts in measuring and improving local government performance.

The *Sports Illustrated 50th Anniversary Sportstown award* from SI and the National Recreation and Parks Association for involvement in facilitating and enhancing quality sports community commitment to parks and recreation resources.

The Government Finance Officers Association awards for *Distinguished Budget Presentation* and *Excellence in Financial Reporting* for its annual Financial Reports.

National accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies by meeting the highest and strictest standards for police policies and procedures.

National accreditation for the Fire Department through the Commission on Accreditation of Ambulance Services and the Commission on Fire Accreditation International.

National accreditation for the Parks & Recreation Department from the Commission for Accreditation of Park and Recreation Agencies (CAPRA) and received the *National Gold Medal Award*.

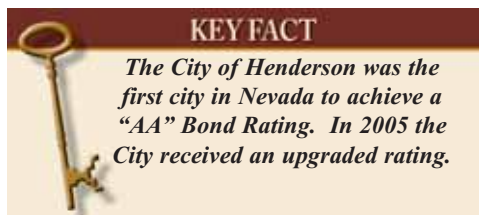
The *Special Achievement In Geographical Information Systems* for outstanding work in the GIS field.

The Association of Metropolitan Water Agencies *Gold Award for Competitiveness Achievement* for having high-quality management practices that meet challenges facing the industry.

The International Association of Business Communicators, Public Relations Society of America, and City-County Communications and Marketing Association awards for excellence in professional standards and sound business practices in communications.

Debt

<u>Moody's</u>	<u>Standard and Poor's</u>	<u>Description</u>
Aa2	AA	Bond issues with strong capacity to pay principal and interest and are judged to be of high-quality by all standards
Our high bond rating reflects the credit industry's faith in the City of Henderson's financial management and our ability to repay outstanding debt. Higher rated bonds indicate less risk to prospective bond buyers which translates to lower interest costs to the City and our citizenry.		



Overview Of Debt Financing Principals

Rapid growth challenges a local government's ability to meet the service demands of residents. There is a lag time between growth and the corresponding increases in revenue collected from taxes, fees, etc. Capital projects, therefore, need to be financed in order to keep up with the needed community services in a timely manner. Financing capital projects also allows the cost to be more evenly distributed over the lifetime of the project.

Outstanding Debt Obligations

	Original Amount	Outstanding Balance 7/1/2007
Debt Service Fund	\$ 233,145,000	\$ 158,455,000
Water Enterprise Fund	105,379,825	63,210,701
Sewer Enterprise Fund	249,079,191	166,748,345
Special Assessment	7,000,000	365,000
Total	<u>\$ 594,604,016</u>	<u>\$ 388,779,046</u>



Rendition of the North Community Police Station

Expansion of the Water Reclamation Facility to
accommodate the needs of our growing
community for the next decade

Full roadway improvements of Horizon Ridge
Parkway between Gibson and Seven Hills

Development of West Henderson

Justice Facility Expansion and Parking Garage

Southern Nevada Public Lands Management Act
(SNPLMA) Trails

North Community Police Sub-Station

Senior Citizen Center

Cultural Arts & Tourism
Facility Remodel

Glossary Of Terms - Fund Related

Fund Accounting - The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of balanced accounts that contain the assets, liabilities, fund equity, revenues, and expenditures (or expenses). The various funds are grouped into six fund types and two categories as delineated below.

Governmental Funds

General Fund - The General Fund is the general operating fund of the City and used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments or major capital projects) and are legally restricted to expenditures for specified purposes.

- Gas Tax Fund
- Forfeited Assets Fund
- Municipal Court Administrative Fee Fund
- Multipurpose (Grants) Fund
- Financial Stabilization Fund
- Equipment Repair & Maintenance Fund
- Lake Las Vegas Fund
- Sales & Use Tax Fund

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

- General Obligation Debt Fund
- Special Assessment Debt Fund

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

- Recreation Fund
- Flood Control Fund
- Bond Proceeds Fund
- Park Development Fund
- Special Assessment Districts Fund
- RTC/County Fund
- Special Ad Valorem Transportation Fund
- Land Sales Fund
- Municipal Facilities Acquisition & Construction Fund

Glossary Of Terms - Fund Related (continued)

Proprietary Funds-

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

City Shop Fund

Citywide Fund

Engineering Fund

Self-Insurance Fund

Health Insurance Fund

Workers Compensation Fund

LID (Local Improvement District) Revolving Fund

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods and services to the general public on a continuing basis be financed and recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Cultural Arts & Tourism Fund

Sewer Fund

Water Fund

Development Services Center Fund

Municipal Golf Course Fund

Redevelopment - The Redevelopment Agency is a component unit of the City. The Agency uses tax increment financing funds to construct public improvements, acquire blighted property, relocate businesses, clean neighborhoods and public right-of-way, ease dilapidated buildings, and assist with the construction of large-scale commercial developments and affordable housing.

Glossary Of Terms - Budget Related

Ad Valorem Taxes - Property Taxes

Bond - A written promise to pay a specified sum of money at a fixed time in the future, and carrying interest at a fixed rate, usually payable periodically. The most common types of bonds are general obligation, revenue bonds, and special improvement district bonds. These are most frequently used to finance capital projects.

Consolidated Tax - (SBN254) Compilation of sales, cigarette, liquor, and motor vehicle privilege tax revenues that are distributed by the state based on a five-year backward averaging formula that takes into account both assessed valuation and population.

Debt Service - The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City has a fiscal year from July 1 through the following June 30.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

General Obligation Bond - Bonds that finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from the debt portion of property taxes, and these bonds are backed by the “full faith and credit” of the issuing government.

Intergovernmental Resources - Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Operating Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Resources - Total amounts available for appropriation including projected revenues, fund transfers, bond proceeds, and beginning fund balances.

Revenue Supported Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest of the bond.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or properties for current or permanent benefit such as special assessments.



Special thanks to the Budget Team
who compiled this document
and the City Print Shop
for their printing services.

James B. Gibson
Mayor

Jack K. Clark
Councilman

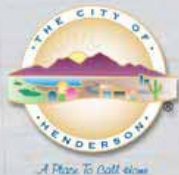
Andy A. Hafen
Councilman

Steven D. Kirk
Councilman

Gerri Schroder
Councilwoman

Philip D. Speight
City Manager

Richard A. Derrick
Manager, Office of Budget &
Strategic Management



CITY OF HENDERSON

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