

Budget In Summary Fiscal Year 2006-2007



(left to right)

Jack K. Clark, Councilman Ward III; **Steven D. Kirk**, Councilman Ward IV; **James B. Gibson**, Mayor; **Amanda M. Cyphers**, Councilman Ward I; **Andy A. Hafen**, Councilman Ward II



Philip D. Speight
City Manager



Mark T. Calhoun
Assistant
City Manager



Mary Kay Peck
Assistant
City Manager

Overview

Presented herewith is the Budget in Summary for Fiscal Year 2007. This document was prepared in conformance with Chapter 354 of the Nevada Revised Statutes. It presents, in laymen terms, the City's Final Budget for the Fiscal Year ending June 30, 2007 (as adopted by Council on May 16, 2006). This presentation is intended to provide the citizenry of Henderson, and other interested parties, a better understanding of the financial workings of our City. The charts and tables contained herein provide the reader with an "at a glance" overview of the City's budget, as well as a comparison of our City to other municipalities in Southern Nevada.

It is important for citizens and taxpayers to know and understand the composition of the revenue received by the City, as well as how the City manages those resources. We take our fiscal responsibility seriously and understand fully that we are accountable to the residents of our great City. We will continue to strive to provide the services our community desires in an efficient manner while maximizing the use of the resources available.

We hope that you find this document useful and would appreciate any feedback on its content, as well as suggestions for inclusion in future years. If you have any questions, or would like additional information, please contact us at your convenience.

Prepared By:

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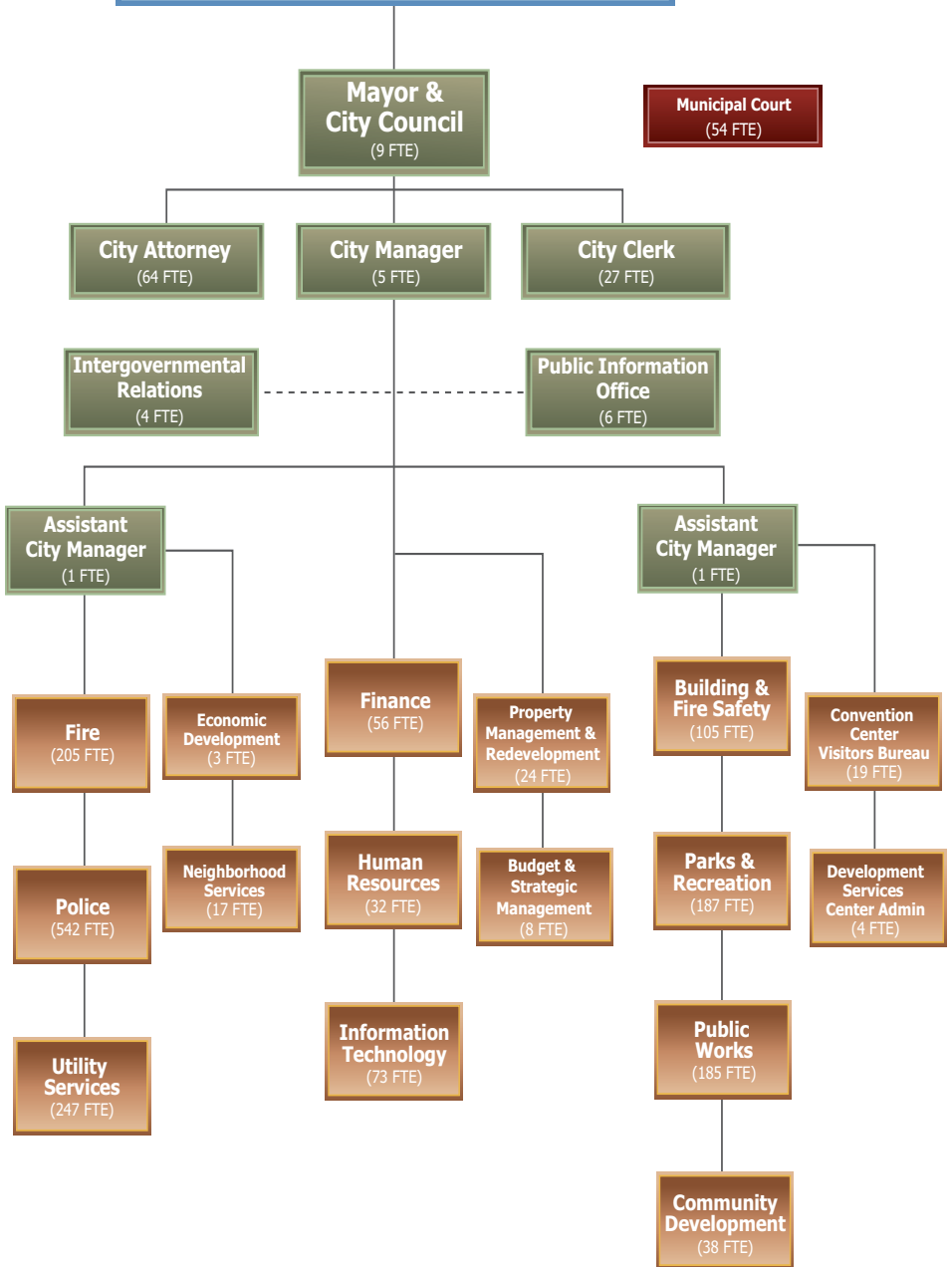
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Citizens of Henderson



FTE= Full Time Employee



July 1, 2006

To the Citizens of Henderson:

The Fiscal Year 2007 budget is a numerical reflection of the City of Henderson Performance Budget. By allocating our resources through strategic alignment of citizen input, council priorities, and department initiatives, we believe that this budget will successfully meet the challenges of our growing City and set the stage for our continued success in the future.

The total Final Budget for the period of July 1, 2006 to June 30, 2007 consists of \$516.5 million in expenditures. As the City of Henderson is a full-service government, these expenditures represent general government services and utilities, as well as our nationally accredited departments of Police, Fire, and Parks & Recreation.

Henderson, the second largest city in the state of Nevada, is known for having small town values with big city efficiencies. In the Las Vegas Valley, Henderson has one of the lowest employee to citizen ratios while maintaining one of the lowest city property tax rates.

We are confident that with the implementation of new innovative ideas and the commitment of our dedicated employees we will continue to make Henderson "A Place To Call Home".

James B. Gibson
Mayor

Philip D. Speight
City Manager

Vision, Mission, & Priorities

Vision

“We envision our City as a fully integrated, progressive, and engaged community of citizens and neighborhoods enjoying premier amenities, services, and opportunities.”

Mission

“To provide services & amenities that enhance the quality of life for those who live, learn, work, & play in the City of Henderson.”

Priorities

Economic Development

Expand the City's economic and employment opportunities.

Financial Planning

Maintain financial stewardship while maximizing the use of resources.

Natural Resource Management

Protect and preserve our natural resources for future generations.

Public Safety

Ensure public safety through prevention and efficient emergency response.

Quality Development

Preserve quality of planning and development as the City grows and ensure reinvestment in the existing community.

Transportation

Improve and maintain our community's transportation network.

Values In ACTION

Accountability

We enjoy working for the Henderson community and take our responsibility to ensure public trust very seriously.

We hold ourselves accountable for our actions, are fiscally responsible, and provide competent and efficient services to meet our community's needs.

Customer Service

We maintain high standards in providing city services. We work with courtesy, respect, and responsiveness to meet our customer's needs.

Teamwork

We encourage an atmosphere of open communication, listening, and trust within the organization and the community.

We work together, toward common goals, building on each other's strengths.

Integrity

We believe in complete honesty in all that we do. We have a high standard of ethics, in staying true to our values and in our commitment to public service.

Our Employees

We recognize that our employees are the reason for our quality organization and excellent service record. We support employee development and seek opportunities for personal and professional growth.

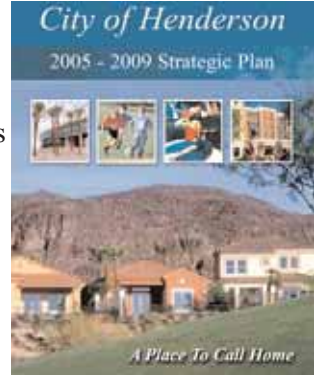
New Ideas & Risk = Innovation

We are open to new ideas, the basis for imaginative and resourceful problem solving. We encourage employees to accept responsible risk-taking to transform a new idea into innovative service.

The Strategic Plan

The City updated the Strategic Plan for Fiscal Years 2005-2009. The Priorities identified through this effort are presented on page 2. The complete plan can be found on the City's website or by contacting the City Manager's Office.

Strategic planning is the cornerstone of effective public management. The City first began its performance planning efforts in 1999. Building upon these efforts, the 2005-2009 Strategic Plan addresses several critical issues facing Henderson over the next five years. The Henderson community, City Council, and City Management Team all played key roles in the development of this plan.



The Strategic Plan serves as the foundation for the City's annual performance budgeting process. The strategic priorities and issues contained within the plan will be guiding factors in planning and resource allocation decisions in the future.

Development of the Strategic Plan began with each City department identifying the most important issues facing their operation over the next three to five years. Each department developed goals to address their issues and identified which of those issues were the most strategically important to the City. Senior management then prioritized the statements by citywide importance. The issue statements that were designated as having top citywide importance were then grouped by topic to create a foundation for the development of the City's priorities.

The community's input was obtained through the City of Henderson Citizen Assessment Survey. This data allowed City staff to validate issues generated from departments against citizen responses, as well as incorporate other areas identified by citizens as being important. In the development of the City's strategic priorities, the City Council focused on areas of alignment between the top Citywide issues developed by departments and citizen survey results.

Accomplishments - Strategic Highlights

All Strategic Issues

- **City Manager's Office**

Increased effectiveness of city departments' performance by monitoring results of the performance budget and strategic plan, and publishing an annual report on progress

Economic Development

- **Economic Development**

Successfully created new collaborative partnerships with local industry. Projects include EdExpo, a showcase of post-secondary opportunities and institutions in Henderson

Financial Planning

- **Budget & Strategic Management/Finance**

Established financial policies and processes that contributed toward the City obtaining the highest bond rating of any city in the State of Nevada

- **Information Technology**

Upgraded Human Resources, Budget Mgmt, and Finance systems

Natural Resource Management

- **Parks and Recreation**

Increased water conservation savings (14% overall water use reduction) as compared to the 2002 benchmark year

- **Utility Services**

Continued the Phase III construction of the \$73 million expansion to the Water Reclamation Facility, which will increase wastewater capacity to 32 mgd (million gallons per day) by 2008



Public Safety



Operation Loaded Dice

- **Fire**
Coordinated and participated in “Operation Loaded Dice”, a multi-jurisdictional, multi-location full scale terrorism response exercise
- **Police Department**
Created a three area command structure to better serve the citizens

Quality Development

- **Building and Fire Safety**
Implemented wireless electronic inspection tracking for inspection personnel
- **Community Development**
Adopted the City’s Comprehensive Plan which will help guide future growth within the City of Henderson
- **Neighborhood Services**
Assisted in the development and financing of 156 affordable senior housing units, and 35 affordable single-family housing projects

Transportation

- **Public Works**
Completed numerous projects to improve traffic flow, including street construction and repair, and traffic signal installations



Executive Summary

The City's financial plan is developed in alignment with projected available resources and is presented by function within each fund. The Fiscal Year 2007 total budgeted revenue and other financing sources for all funds is \$474.8 million and total budgeted expenditures amount to \$516.5 million. The budgeted ending balances for Governmental Funds, including the General Fund, total \$184.9 million, consisting primarily of resources dedicated to ongoing capital projects and reserves.

The Redevelopment Agency is a component unit of the City. The total budgeted revenue for Fiscal Year 2007 is \$8.4 million with \$6.3 million in expenditures. The fund balance at the end of Fiscal Year 2007 is estimated to be \$22.2 million.

The General Fund is the largest of the City funds and includes the budget necessary to provide the City's core services and day-to-day activities. General Fund revenues (including transfers) are projected to be \$222 million, an 8.9% increase over Fiscal Year 2006. Total General Fund expenditures are expected to be \$206.1 million, an 11.7% increase over the previous year. Approximately 49% of the General Fund expenditures support public safety services for our community. The General Fund Ending Fund Balance is projected to be \$22.6 million, or 10.7% of the General Fund's budgeted revenue. This exceeds the required minimum of 5% per the City's Financial Management Policies.



Executive Summary (Continued)

The City has nineteen active Governmental Funds, excluding the General Fund, with revenues and other financing sources totaling \$107.6 million and expenditures and other uses of \$143.2 million for Fiscal Year 2007. The budgeted ending fund balance for these Governmental Funds is \$162.3 million. These other Governmental funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

The budget also includes twelve Proprietary Funds with revenues and other sources estimated at \$202.7 million and expenditures and other uses of \$203.8 million. These funds are used to account for services provided to internal departments on a cost-reimbursement basis or operations that are financed and operated in a manner similar to private business enterprise.

This budget includes the addition of 63 General Fund positions, and 76 positions supported by other funds. Thirty-eight of the 63 new General Fund positions are public safety related. An additional 43 police officers were added in a Special Revenue fund which accounts for the voter approved sales tax override to hire and equip police officers. See the summary below.

<u>General Fund Supported Positions:</u>	<u>Positions</u>	<u>% of Total General Fund</u>
Public Safety Related Positions	38	60%
Other Functions		
General Government	13	21%
Public Works	2	3%
Culture & Recreation	3	5%
Community Support	1	1%
Judicial	6	10%
Sub-Total Other Functions	25	40%
General Fund Positions Added	63	100%
<u>Supported by Other Funds:</u>		
Culture & Recreation (Bond Funded)	2	
Redevelopment Agency (Component Unit)	2	
Public Safety Initiative (Special Revenue)	43	
Convention Center (Enterprise Fund)	2	
Public Works (Internal Service Fund)	3	
Development Serv Ctr (Enterprise Fund)	5	
Utilities (Enterprise Fund)	19	
Other Fund Positions Added	76	
Total New Positions Added	139	

Executive Summary (Continued)

The Fiscal Year 2007 City property tax rate for Henderson will remain constant at \$.7108 per \$100 in assessed valuation. The City's tax rate has remained steady for the past seventeen years. Henderson continues to have one of the lowest rates in the Las Vegas Metropolitan area, as well as the State of Nevada.

The strength of the local economy continues to create new jobs in multiple industry sectors, thus helping to increase the diversity of employment opportunities within the City of Henderson. As such, the City of Henderson is projected to experience on-going population growth. The median household buying income in Henderson continues to outpace the county and the state averages. The availability of relatively high-paying jobs and exceptional quality of life continues to attract new citizens.

The key economic sectors of tourism, hospitality, and construction continue to be driving forces in the local economy. Resort development is another expanding part of Henderson's commercial development future with nearly 3,000 new rooms expected to be completed before the end of 2008. Local unemployment rates are well below national averages, and population growth, as well as construction activity, is expected to be strong in Fiscal Year 2007, though at more moderate rates that will be sustainable in the longer term.

The Fiscal Year 2007 budget is a representation of the City's financial activities. As municipal stewards it is essential that the financial integrity of our great City is maintained regardless of the effects of outside forces and economic conditions.



KEY FACT

The City maintains a Financial Stabilization Special Revenue Fund for use in the event of a natural disaster or economic uncertainty. The fund would allow the City to continue providing critical services to its citizens during unforeseen events.

Budget Highlights

Some of the major initiatives that contributed toward budget development for Fiscal Year 2007 include:

- Maintaining the City of Henderson property tax rate at \$.7108 per \$100 in assessed valuation. This property tax rate has remained steady for the past seventeen years and continues to be one of the lowest rates in the State of Nevada.
- Providing efficient public services while maintaining one of the lowest employee to citizen ratios in the Las Vegas Valley.
- Adding 43 police officers to provide coverage for our expanding boundaries and ensure the safety of our residents. Funding for these officers, as well as the fifty-four officers added in FY2006, were the result of Assembly Bill No 418. This legislation implemented a 1/4 cent sales tax to be used to hire and equip police officers throughout Clark County.
- Providing equipment and a Forensic Chemist to staff the City's first crime lab. Additional Crime Scene Analysts and Evidence Technicians were also added to expedite crime solving processes.
- Providing additional Animal Control Officers and support staff to handle the increasing pet population in our City.
- Upgrading the 9-1-1 system to more efficiently receive and dispatch police, fire, and EMS calls. Also adding a Medical Services Officer to the dispatch center to provide on-going training and assistance to the Communications Operators.
- Adding a full-time Rescue unit to the Fire Department to maintain the current level of EMS transport services and provide rapid transport and definitive care for critically ill patients.
- Adding resources to further coordinate, develop and implement a citywide asset management program that will include a framework to support the stewardship of public assets, enhance departmental asset management practices, meet established standards, support regulatory compliance, and accurately forecast future financial requirements.
- Implement additional protection of customer information by upgrading the information technology security system.
- Expanded the Meals On Wheels program for homebound senior citizens.
- Assisting in the creation of new local expansion jobs to diversify the economy.

Budget Process Overview

The Budget Process has been refined to complement the resources available to the City and provide an environment conducive to the development and preservation of a healthy budget. This process is designed to link funding decisions to high priority issues identified by the citizens, Mayor and Council, and City management. By creating this linkage, any resources the City receives may be directly channeled to help meet the City's objectives in a systematic approach.

The Budget Process will continue to be modified to be more responsive to citizens' needs and as required due to technology, legislation, and to improve its presentation. Changes will be made accordingly to increase expediency and enhance efficiency for everyone involved in the process. It is hoped that change will stimulate innovation and creativity from all departments.

The City's budget is developed over a nine-month period beginning in October, with the Performance Budget calendar development, and ending in June, with submission to the Nevada Department of Taxation. The City's Budget Committee works diligently to evaluate and prioritize departmental requests. Recommendations are then submitted to the City Manager, Mayor, and Council for review and approval. Budget monitoring and analysis occurs year-round.

2005			2006									
Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	
			Departmental Performance Budget development									
			Performance Budget Calendar developed									
			Update long-range forecast; establish target allocations									
			Performance Budget Manual complete									
			Financial Overview/Performance Budget kick-off meetings									
			Individual training sessions with each department									
			Base budgets/Supplemental requests transmitted to Budget									
			Receive Dept. of Taxation preliminary revenue est.									
			Budget Committee meets to allocate resources									
			Receive Dept. of Taxation final revenue est.									
			Review recommendations with Council									
			Prepare/File Tentative Budget w/State									
			Public Hearing on Tentative Budget									
			Adoption of Final Budget									
			File final budget with Nevada State Dept. of Taxation									
Budget monitoring and analysis occurs on a year round basis												

Population & Assessed Valuation

	FY 2005 Actual	FY 2006 Projected	% Increase	FY 2007 Budget	% Increase
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Population

Henderson	229,984	241,134	4.8%	257,838	6.9%
Clark County	1,796,380	1,912,026	6.4%	2,013,461	5.3%
Las Vegas	549,571	569,838	3.7%	592,000	3.9%
North Las Vegas	164,971	180,219	9.2%	194,464	7.9%
Boulder City	14,934	15,058	0.8%	15,203	1.0%
Mesquite	13,895	15,881	14.3%	16,423	3.4%

Assessed Valuation

Henderson	\$ 7,567,061,928	\$ 9,934,624,235	31.3%	\$ 13,818,632,454	39.1%
Clark County	50,157,588,051	64,498,993,015	28.6%	89,520,974,828	38.8%
Las Vegas	12,717,378,524	16,477,557,041	29.6%	22,028,939,538	33.7%
North Las Vegas	3,318,379,189	4,749,825,535	43.1%	6,972,362,883	46.8%
Boulder City	491,676,848	563,511,360	14.6%	679,606,383	20.6%
Mesquite	357,603,051	419,313,111	17.3%	572,522,953	36.5%



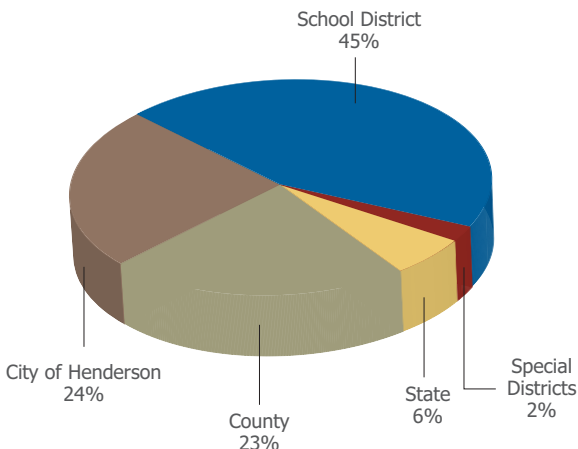
Overlapping Property Tax Breakdown

	FY 2005	FY 2006	FY 2007
State	\$ 0.1700	\$ 0.1700	\$ 0.1700
County			
Operating	0.6312	0.6312	0.6312
Debt	0.0340	0.0263	0.0254
Sub-total County	0.6652	0.6575	0.6566
School District			
Operating	0.7500	0.7500	0.7500
Debt	0.5534	0.5534	0.5534
Sub-total School District	1.3034	1.3034	1.3034
City of Henderson			
Operating	0.1503	0.1503	0.1503
Voter Approved Overrides	0.2310	0.2310	0.2310
Debt	0.3295	0.3295	0.3295
Sub-total City	0.7108	0.7108	0.7108
Special Districts			
Henderson Library District	0.0743	0.0533	0.0533
County/L.V. Library Debt	0.0215	0.0123	0.0123
Las Vegas Artesian Basin	0.0016	0.0013	0.0009
Sub-total Special Districts	0.0974	0.0669	0.0665
Total Property Tax Rate	\$ 2.9468	\$ 2.9086	\$ 2.9073

Note: Tax rates stated per \$100 of assessed valuation

Source: Nevada Department of Taxation Property Tax Rates for Nevada Local governments

Where Your Property Tax Dollar Goes



Property Tax Legislation & Calculation

In the 2005 Legislative session, the Nevada State Legislature passed a law to provide property tax relief to all citizens. Assembly Bill 489, signed into law on April 6, 2005, provides a partial abatement of taxes by applying a 3% cap on the tax bill of the owner's primary residence (single-family house, townhouse, condominium or manufactured home). Only one property may be selected in the State of Nevada as a primary residence. Some rental dwellings that meet the low-income rent limits may also qualify for a 3% cap on the tax bill.

An 8% cap on the tax bill will be applied to residences that are not owner occupied. The 8% cap will also apply to land, commercial buildings, business personal property, aircraft, etc. New construction or property that has a change of use (zoning change or manufactured home conversion) in the current year will not qualify for any cap until the following fiscal year.

Example Of How Property Taxes Are Calculated With The Tax Cap

*House in Henderson with
30% Increase in Taxable Value
(Prior Year Taxable Value \$200,000)*



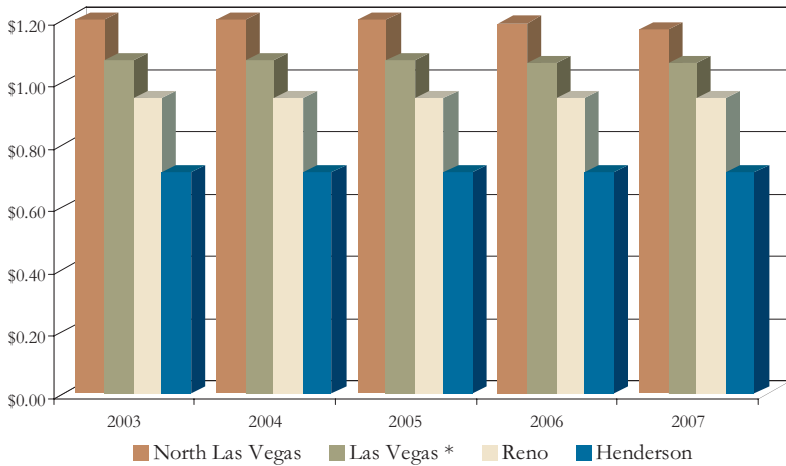
	Without Legislative Cap		With 3% Tax Cap	
	Overlapping	City	Overlapping	City
	Tax Rate	Rate Alone	Tax Rate	Rate Alone
Taxable Value	\$ 260,000.00	\$ 260,000.00	\$ 206,000.00	\$ 206,000.00
Assessed Value (35% of Taxable Value)	\$ 91,000.00	\$ 91,000.00	\$ 72,100.00	\$ 72,100.00
Assessed Value/ 100 *	\$ 910.00	\$ 910.00	\$ 721.00	\$ 721.00
Tax rate for Henderson Residents	2.9073	0.7108	2.9073	0.7108
Total Annual Tax	\$ 2,645.64	\$ 646.83	\$ 2,096.16	\$ 512.49
Total Monthly Tax	\$ 220.47	\$ 53.90	\$ 174.68	\$ 42.71

* Tax rates stated per \$100 of assessed valuation

Although the overlapping tax rates will differ depending upon the location of the property within the City, the City of Henderson rate of \$0.7108 is consistent for all property within the city boundaries.

Property Tax Rate Comparison


Nevada Cities Of Comparable Size



	Fiscal Year				
	2003	2004	2005	2006	2007
North Las Vegas	\$1.20	\$1.20	\$1.20	\$1.19	\$1.17
Las Vegas *	\$1.07	\$1.07	\$1.07	\$1.06	\$1.06
Reno	\$0.95	\$0.95	\$0.95	\$0.95	\$0.95
Henderson	\$0.71	\$0.71	\$0.71	\$0.71	\$0.71

* Includes Las Vegas Metropolitan Police

Note: Rates per \$100 of assessed valuation



KEY FACT

The City of Henderson property tax rate has remained steady for the past seventeen years and continues to be one of the lowest rates in the Las Vegas metropolitan area, as well as the State of Nevada.

The Value Of Your Property Tax Dollar

The City receives only 24% of your property tax dollars. A home with a taxable value of \$206,000 will provide the equivalent of \$42.71 per month in property tax support of the following City of Henderson services:

24-Hour Police Protection

24-Hour Emergency Medical Service

24-Hour 9-1-1 Service

Maintained Streets, Lighting, & Flood Control


Recreational Programming For All Ages

Parks Operations & Maintenance

Code Enforcement Services

Customer Information & Assistance

Comprehensive Land-Use Planning



***Compare this to the amount
you pay per month for
these services:***

<i>* Telephone Service</i>	
<i>Local & Long Distance</i>	<i>\$39.99</i>
<i>* Satellite Television</i>	
<i>Basic Package</i>	<i>\$39.99 +</i>
<i>* Internet Service</i>	
<i>High-Speed</i>	<i>\$39.99 +</i>

Fund Overview

**Total Budget - All City Funds
\$516,548,303**

**Governmental Funds
\$321,057,524**

**Proprietary Funds
\$195,490,779**

**General Fund
\$206,057,025**

**Special Revenue
\$22,646,586**

**Debt Service
\$23,391,107**

**Capital Projects
\$68,962,806**

**Internal Service
\$30,985,105**

**Enterprise Funds
\$164,505,674**

Gas Tax
\$3,054,000

Special Assessment
\$127,013

Special Recreation
\$1,327,177

Engineering
\$6,588,532

Water
\$80,367,485

Forfeited Assets
\$300,000

Ad Valorem
\$23,264,094

Land Sales
\$1,998,743

City Shop
\$9,710,394

Sewer
\$48,581,405

Multipurpose (Grants)
\$2,567,667

Special Ad Valorem
\$950,000

Self Insurance
\$2,607,115

Development Services
\$26,866,395

Muni Court Admin Fees
\$844,000

Muni Facilities
\$38,046,000

Health Insurance
\$7,930,115

Municipal Golf Course
\$5,000,400

Equip Repair & Maintenance
\$2,990,394

Park Development
\$1,237,945

Worker's Compensation
\$2,905,834

Convention Center & Visitors Bureau
\$3,689,989

Sales & Use Tax
\$12,890,525

Bond Proceeds
\$285,016

Citywide
\$1,243,115

Flood Control
\$117,925

Special Assessment
\$25,000,000

**Total Budget Redevelopment Agency
\$6,328,085**

Budget By Department

Budget & Strategic Mgmt	\$ 873,406
Building & Fire Safety	17,377,950
City Attorney's Office	8,567,146
City Clerk's Office	3,420,798
City Manager's Office	2,703,038
Community Development	4,999,391
Convention Ctr & Visitors Bureau	3,689,989
Development Services Center*	896,348
Economic Development	662,635
Finance	5,354,391
Fire	35,498,059
Human Resources	16,240,003
Information Technology	13,615,693
Mayor & City Council	793,935
Miscellaneous **	5,309,654
Municipal Court	6,265,225
Neighborhood Services	3,070,896
Parks and Recreation	35,650,890
Police	77,445,523
Property Mgmt & Redevelopment	8,321,680
Public Works	44,207,637
Utilities- Water & Sewer	128,948,890
	\$ 423,913,177
Funds not attributed to a particular Department:	
Bond Proceeds	\$ 285,016
Debt Service Funds	23,391,107
Gas Tax	3,054,000
Land Sales	1,998,743
Municipal Facilities	38,046,000
Park Development	1,237,945
Municipal Golf Course	5,000,400
Special Ad Valorem Trans.	950,000
Special Assessment Districts	25,000,000
	\$ 98,963,211
Total All Funds	\$ 522,876,388
Total All Funds represents \$516,548,303 in City Funds and \$6,328,085 in Redevelopment Agency Funds	

* This figure represents only the administrative portion of the Development Services Center (DSC). Other expenditures related to the DSC are presented in the individual departments that comprise the DSC. DSC budgeted expenditures total \$26,866,395 for Fiscal Year 2007.

** These costs represent City-Wide expenditures for leave purchases at retirement and the General Fund assessment for property liability insurance.

Budget By Department & Funding Source

Department	Fund														
	General Fund	Equipment Repair & Maint	Forfeited Assets	Multipurpose (Grants)	Municipal Court Admin. Fee	Sales and Use Tax	Special Recreation	Flood Control	City Shop	Citywide	Engineering	Health Insurance	Self-Insurance Liability	Workmen's Compensation	Convention Center
Budget & Strategic Management	✓														
Building & Fire Safety	✓														✓
City Attorney's Office	✓														
City Clerk's Office	✓														✓
City Manager's Office	✓														
Community Development	✓														✓
Convention Ctr & Visitors Bureau															✓
Development Services Center															✓
Economic Development	✓														
Finance	✓														
Fire	✓														
Human Resources	✓											✓	✓	✓	
Information Technology	✓	✓								✓					✓
Mayor & City Council	✓														
Miscellaneous	✓														
Municipal Court	✓				✓										
Neighborhood Services	✓			✓											
Parks and Recreation	✓	✓		✓			✓								
Police	✓		✓			✓									
Property Mgmt & Redevelopment	✓														✓
Public Works	✓	✓		✓				✓	✓	✓					✓
Utilities - Water & Sewer															✓

General Fund

Special Revenue Funds

Capital Projects Funds

Internal Service Funds

Enterprise Funds

Redevelopment Fund

Total Budget - All City Funds

The following combines financial data for all City Funds (excluding Redevelopment Agency)

	FY 2005		FY 2006		FY 2007
	Actual		Projected		Budget
Beginning Fund Balance	\$	151,078,523	\$	192,694,648	\$ 225,538,120
Beginning Net Assets*	\$	764,682,747	\$	871,865,692	\$ 865,958,659
Revenues					
Property Taxes	\$	54,592,926	\$	60,692,736	\$ 68,035,475
Other Taxes		6,374,248		6,112,300	6,619,884
Franchise Fees		24,029,620		26,018,011	28,148,312
Licenses and Permits		15,242,008		18,747,677	20,869,210
Intergovernmental Resources		114,878,166		135,896,170	142,691,709
Charges For Services		126,606,123		140,283,434	149,543,339
Fines and Forfeits		3,488,205		3,903,704	4,117,621
Developer Contributions		32,766,222		33,638,304	55,000
Special Assessments		2,068,563		1,596,496	1,367,100
Miscellaneous		17,462,792		17,481,157	19,999,974
Total Revenues	\$	397,508,873	\$	444,369,989	\$ 441,447,624
Other Financing Sources					
Proceeds of Long-Term Debt	\$	-	\$	60,985,000	\$ -
Other Financing Sources		1,634,354		-	-
Land Sales		9,040,499		3,000,000	10,000,000
Capital Contributions		109,359,623		21,305,470	23,345,000
Total Other Financing Sources	\$	120,034,476	\$	85,290,470	\$ 33,345,000
Total Revenue & Other Financing Sources	\$	517,543,349	\$	529,660,459	\$ 474,792,624
Total Resources	\$	1,433,304,619	\$	1,594,220,799	\$ 1,566,289,403
Expenditures by Function					
General Government	\$	54,648,413	\$	73,259,873	\$ 65,280,793
Judicial		4,349,472		8,189,375	9,775,636
Public Safety		106,895,017		123,133,176	141,355,429
Public Works		42,918,794		94,357,576	98,197,340
Culture and Recreation		37,141,021		51,210,553	45,864,240
Community Support		4,166,954		4,867,801	3,733,531
Utility Enterprises		89,769,277		111,451,132	117,504,221
Debt Service		28,855,331		33,810,975	34,837,113
Total Expenditures	\$	368,744,279	\$	500,280,461	\$ 516,548,303
Other Financing Uses					
Debt Refinancing	\$	-	\$	2,443,559	\$ -
Total Expenditures and Other Financing Uses	\$	368,744,279	\$	502,724,020	\$ 516,548,303
Operating Transfers In		56,917,516		51,651,121	57,527,097
Operating Transfers Out		(56,917,516)		(51,651,121)	(57,527,097)
Ending Fund Balance	\$	192,694,648	\$	225,538,120	\$ 184,857,146
Ending Net Assets*	\$	871,865,692	\$	865,958,659	\$ 864,883,954
Total Commitments and Ending Balances	\$	1,433,304,619	\$	1,594,220,799	\$ 1,566,289,403

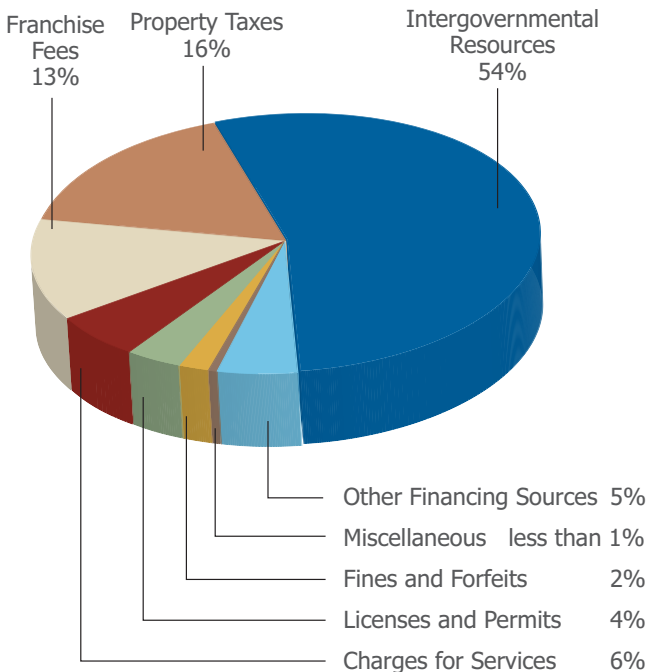
* Net Assets reflects accumulated balances for Proprietary Funds. These totals include assets acquired by and donated to the Proprietary Funds less depreciation.

General Fund

Revenue Summary By Source

	FY 2005 Actual	FY 2006 Projected	FY 2007 Budget
Beginning Fund Balance	\$ 26,104,301	\$ 28,376,799	\$ 27,639,327
Property Taxes	\$ 29,309,739	\$ 32,897,616	\$ 36,493,403
Franchise Fees	24,029,620	26,018,011	28,148,312
Licenses and Permits	7,320,721	7,596,263	8,259,146
Intergovernmental Resources	100,879,296	109,558,610	119,233,217
Charges For Services	13,980,484	12,965,519	13,416,657
Fines and Forfeits	3,114,561	3,301,951	3,676,905
Miscellaneous	1,459,318	1,412,691	1,223,735
Total Revenues	\$ 180,093,739	\$ 193,750,661	\$ 210,451,375
Other Financing Sources			
Capital Lease	\$ 1,634,354	\$ -	\$ -
Operating Transfers In	9,084,937	10,212,715	11,578,913
Total Revenues/Other Sources	\$ 190,813,030	\$ 203,963,376	\$ 222,030,288
Total Resources	\$ 216,917,331	\$ 232,340,175	\$ 249,669,615

Fiscal Year 2007 Where The Money Comes From

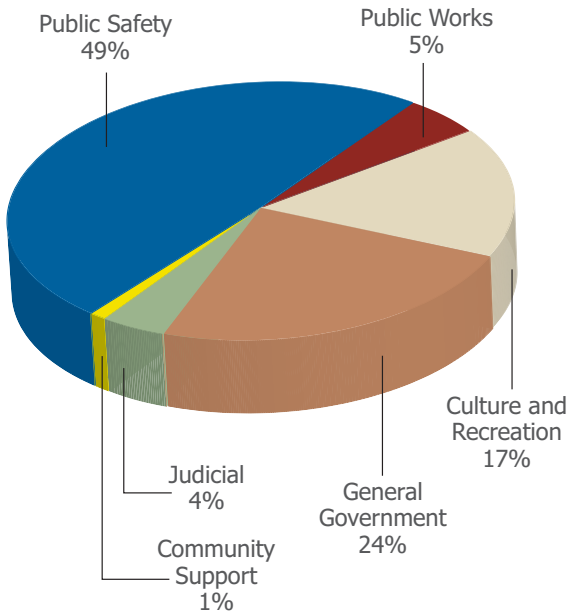


General Fund (continued)

Expenditure Summary by Function

	FY 2005 Actual	FY 2006 Projected	FY 2007 Budget
General Government	\$ 37,755,121	\$ 43,786,680	\$ 49,287,165
Judicial	3,570,183	7,697,916	8,931,636
Public Safety	85,597,635	90,970,424	101,298,509
Public Works	6,970,721	9,344,144	10,750,138
Culture and Recreation	27,237,414	30,874,119	33,724,418
Community Support	1,614,879	1,767,455	2,065,159
Total Expenditures	162,745,953	184,440,738	206,057,025
Operating Transfers Out	25,794,579	20,260,110	21,054,202
Total Expenditures/Other Uses	188,540,532	204,700,848	227,111,227
Ending Fund Balance	28,376,799	27,639,327	22,558,388
Total Applications	\$ 216,917,331	\$ 232,340,175	\$ 249,669,615

Fiscal Year 2007 Where The Money Is Spent By Function



General Fund (continued)

Expenditure Summary By Function/Department

	FY 2005 Actual	FY 2006 Projected	FY 2007 Budget
General Government			
Mayor & City Council	\$ 608,771	\$ 699,564	\$ 793,935
City Manager's Office	1,949,908	2,410,272	2,703,038
Finance	4,234,941	4,666,905	5,354,391
Budget & Strategic Management	632,221	746,747	873,406
Information Technology	8,363,244	9,696,789	10,320,810
City Clerk's Office	1,959,063	2,178,305	2,416,875
Human Resources	2,030,994	2,633,166	2,796,939
City Attorney's Office	4,618,384	4,702,688	5,056,735
Property Management	1,790,095	1,891,293	1,993,595
Community Development	3,214,068	3,826,679	4,176,344
Building Maintenance	5,225,594	6,453,494	7,491,443
Misc	3,127,838	3,880,778	5,309,654
	\$ 37,755,121	\$ 43,786,680	\$ 49,287,165
Judicial			
City Attorney- Criminal	\$ -	\$ 2,137,314	\$ 2,390,133
City Attorney- Court Prgm	-	1,043,787	1,120,278
Municipal Court	3,570,183	4,516,815	5,421,225
	\$ 3,570,183	\$ 7,697,916	\$ 8,931,636
Public Safety			
Fire	\$ 29,550,082	\$ 31,381,251	\$ 35,498,059
Police	54,853,645	58,216,056	64,254,998
Building & Fire Safety	1,193,908	1,373,117	1,545,452
	\$ 85,597,635	\$ 90,970,424	\$ 101,298,509
Public Works			
Paved Streets	\$ 2,662,080	\$ 1,999,287	\$ 2,307,352
Street Lighting	3,639,597	4,125,559	4,568,603
Flood Control	360,922	2,257,562	1,881,257
Public Works- General	308,122	961,736	1,992,926
	\$ 6,970,721	\$ 9,344,144	\$ 10,750,138
Culture and Recreation			
Parks Maintenance	\$ 10,576,149	\$ 12,309,249	\$ 13,905,734
Recreation	16,661,265	18,564,870	19,818,684
	\$ 27,237,414	\$ 30,874,119	\$ 33,724,418
Community Support			
Economic Development	\$ 563,155	\$ 678,742	\$ 662,635
Neighborhood Services	1,051,724	1,088,713	1,402,524
	\$ 1,614,879	\$ 1,767,455	\$ 2,065,159
Total All Departments	\$ 162,745,953	\$ 184,440,738	\$ 206,057,025

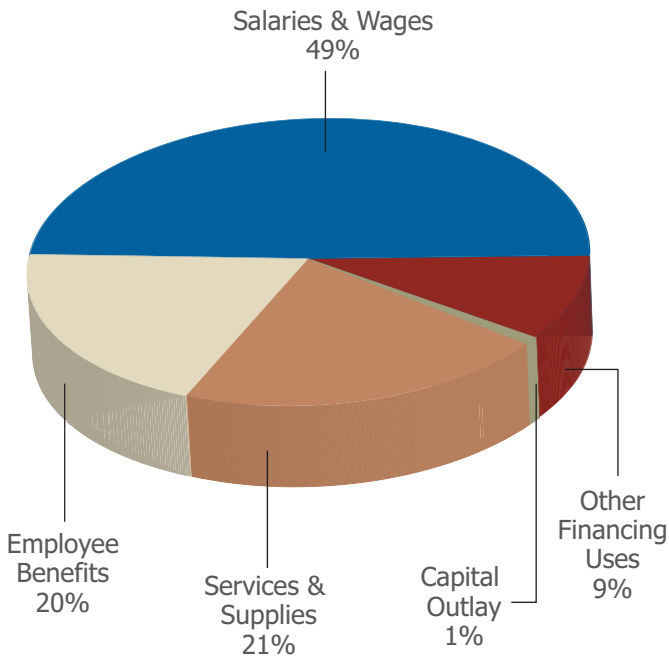
Comparisons of departmental budgets between years can be skewed due to one-time capital purchases such as equipment or furniture and program realignments. In Fiscal Year 2006, the City Attorney's Office functions were split between General Government and Judicial.

General Fund (continued)

Expenditure Summary By Category

	FY 2005 Actual	FY 2006 Projected	FY 2007 Budget
Salaries and Wages	\$ 90,094,297	\$ 98,978,275	\$ 111,525,964
Employee Benefits	33,517,389	39,599,919	44,804,193
Services and Supplies	35,880,548	42,501,749	47,310,297
Capital Outlay	3,253,719	3,360,795	2,416,571
Total Expenditures	\$ 162,745,953	\$ 184,440,738	\$ 206,057,025
Operating Transfers Out	\$ 25,794,579	\$ 20,260,110	\$ 21,054,202
Total Expenditures/Other Uses	\$ 188,540,532	\$ 204,700,848	\$ 227,111,227
Ending Fund Balance	\$ 28,376,799	\$ 27,639,327	\$ 22,558,388
Total Applications	\$ 216,917,331	\$ 232,340,175	\$ 249,669,615

Fiscal Year 2007 Where The Money Is Spent By Category



Henderson Statistics

Incorporated in 1953, the City of Henderson actually received its charter in 1965 from the Nevada State Legislature. The City Charter established a Council/Manager form of government, in which the Mayor and Council are vested with the legislative power of the City and the City Manager is responsible for executive duties and administration of the City.

The Mayor and four City Councilmen are elected at large on a nonpartisan basis, although no two councilmen can be from the same ward of the City's four wards. The Council appoints a City Manager, City Attorney and City Clerk who report directly to the Council. All City department heads, including the Police Chief and the Fire Chief, are hired by the City Manager.

Median Age

37.3

Median Household Income

\$56,857

Number of Households

99,208

Elevation

1,940 ft.

Hospitals

3

Public Libraries

5

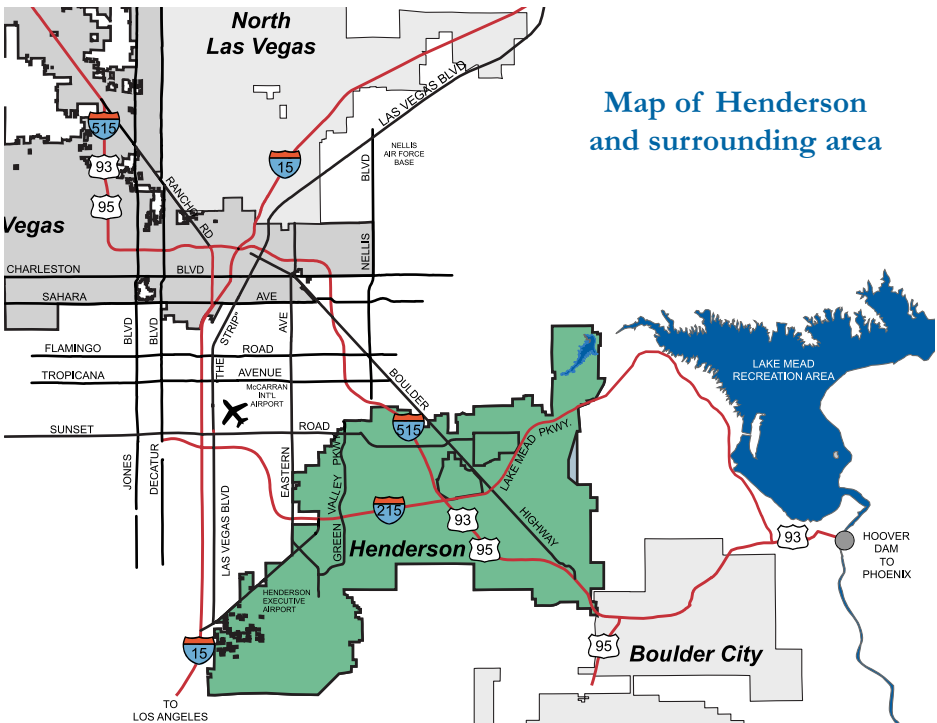
Schools

Elementary 22

Middle 7

Sr. High 5

Colleges 5



Recreation & Attractions

Recreation Centers: 6

including a senior center and the largest multigenerational center in the state

City Parks: 43

including the Henderson Bird Preserve and the Skate Park at Anthem Hills

Ball Fields: 52

(many lighted)

including one of the largest sports complexes in the state

Tennis Courts: 42

(many lighted)

Public Pools: 13

(includes 3 aquatic centers)

Golf Courses: 12

9 Public

1 Municipal

2 Private

Performing Arts Center: 1

The Pavilion at Liberty Pointe

Largest outdoor amphitheater in the state



Cultural Events:

Many Cultural Events including Southern Nevada's longest running event - *Shakespeare in the Park*

Trails:

Over 75 linear miles to date

Hotels & Resorts:

Offering gaming, shows, concerts, fine dining, day spas, luxury accommodations

Shopping:

The Galleria at Sunset

Largest commercial corridor in the state (Sunset & Stephanie area)

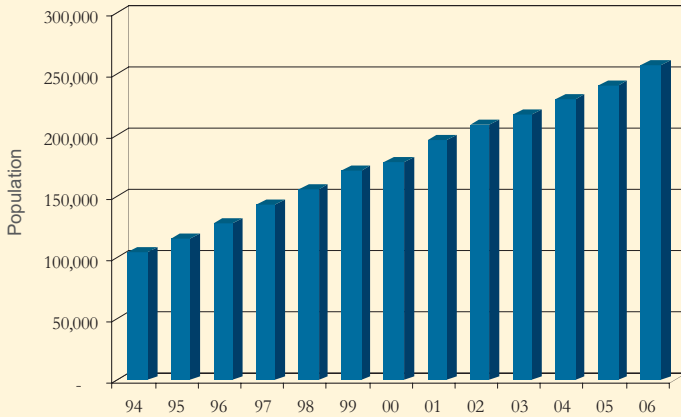
Monte Lago Village at Lake Las Vegas Resort

The District at Green Valley Ranch

Water Street District:

Cultural arts, special events, art galleries, shopping, & dining

Population



Population as of July 1st of each year. Information provided by the Nevada State Demographer with the exception of year 2006 which is from the City of Henderson Community Development Department.

1990	69,390
1991	77,496
1992	85,594
1993	93,955
1994	105,027
1995	115,412
1996	128,481
1997	143,721
1998	155,859
1999	171,217
2000	179,144
2001	196,780
2002	209,486
2003	217,448
2004	229,984
2005	241,134
2006	257,838

Demographic Statistics

ZIP CODE

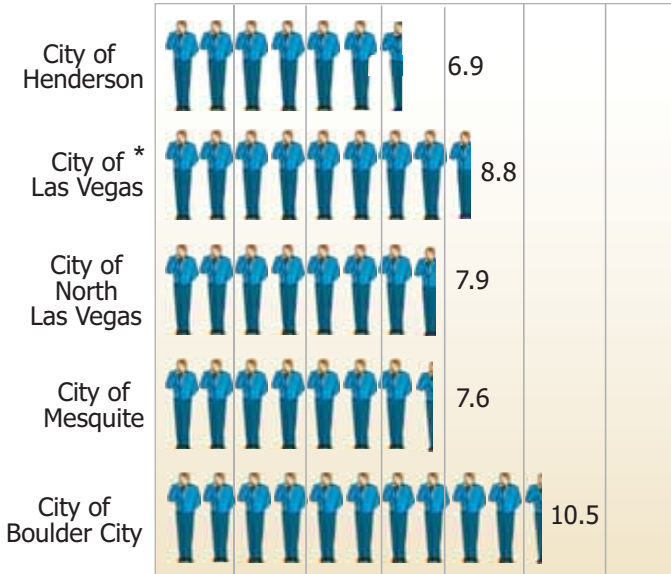
	<u>89011</u>	<u>89012</u>	<u>89014</u>	<u>89015</u>	<u>89052</u>	<u>89074</u>
Population	1,134	26,698	39,311	79,882	47,797	50,518
Household Income						
Under - \$15,000	1%	3%	3%	10%	2%	5%
\$15,000 - \$19,999	0%	2%	4%	5%	3%	1%
\$20,000 - \$24,999	1%	6%	6%	7%	3%	4%
\$25,000 - \$34,999	17%	6%	10%	10%	11%	14%
\$35,000 - \$49,999	14%	18%	28%	18%	16%	22%
\$50,000 - \$74,999	18%	23%	25%	26%	21%	19%
\$75,000 - \$100,000	5%	19%	12%	17%	17%	15%
Over \$100,000	44%	23%	12%	7%	27%	20%
Median Household Income	\$73,641	\$66,086	\$49,448	\$49,917	\$68,224	\$55,214
Age of Adults						
18 - 24	7%	4%	12%	8%	5%	13%
25 - 34	6%	16%	20%	13%	16%	17%
35 - 44	13%	20%	15%	17%	21%	15%
45 - 54	30%	14%	20%	24%	15%	20%
55 - 64	27%	20%	17%	23%	22%	14%
65 +	17%	26%	16%	15%	21%	21%
Children (under 18)						
Yes	29%	34%	28%	29%	32%	36%
No	71%	66%	72%	71%	68%	64%
Housing Units						
Occupied	453	11,305	15,385	28,573	19,733	19,240
Total	624	11,496	16,127	29,993	20,668	19,550
Type of Dwelling						
Single-family	62%	72%	46%	73%	75%	69%
Apartment	0%	21%	38%	14%	18%	14%
Condo/Townhome	38%	7%	16%	8%	7%	15%
Mobile home	0%	0%	0%	5%	0%	2%
New Home Sales						
# Sold	65	496	161	1,780	859	60
Average Size (Sq Ft)	1,355	1,376	950	1,661	1,526	516
Average Price	\$986,118	\$459,337	\$245,139	\$353,872	\$475,315	\$250,265

Source: Las Vegas Perspective, 2006



Employee / Resident Ratio

Number Of Full-Time Employees Per One Thousand Residents



Information compiled by the City of Henderson Community Development Dept. May 2006.

* City of Las Vegas includes portions of the Metropolitan Police Department and Las Vegas Water District



Full-Time Employees By Department

	FY 2005 Actual Positions	FY 2006 Estimate Positions	FY 2007 Budget Positions
General Fund			
Budget & Strategic Mgmt	6	7	8
Building & Fire Safety	11	11	12
City Attorney	60	62	64
City Clerk	20	20	20
City Council	8	9	9
City Manager	15	16	17
Community Development	28	30	31
Economic Development	3	3	3
Finance	52	55	56
Fire	180	186	205
Human Resources	22	25	26
Information Technology	53	59	66
Municipal Court	47	49	54
Neighborhood Services	11	11	12
Parks & Recreation	163	177	182
Police	412	427	445
Property Management	16	16	16
Public Works	83	87	96
Total General Fund	1,190	1,250	1,322
Proprietary Funds			
Convention Center	16	17	19
Sewer	88	91	100
Water	126	137	147
DSC			
Building & Fire Safety	92	93	94
Community Development	6	7	7
City Clerk	7	7	7
Public Works	31	34	38
DSC-Admin	3	4	4
IT	4	4	4
Subtotal DSC	143	149	154
Workmen's Comp	2	2	2
Self-funded Insurance	3	3	3
Health Insurance	1	1	1
Engineering	43	44	37
Citywide	2	2	2
City Shop	15	15	18
Total Proprietary Funds	439	461	483
Other			
Sales & Use Tax(Police Initiative)	-	54	97
Grant Funded	6	9	9
Redevelopment	6	6	8
Equipment Repair & Maint	-	1	1
Special Recreation	1	1	1
Total Other	13	71	116
Total FTEs	1,642	1,782	1,921

Awards



The City has been recognized in many ways for its customer service dedication. Following is a list of some of the awards it has received:

City of Henderson was named one of the top 20 cities in America by Money Magazine's annual *"America's Best Places to Live"* profile.

The *Sports Illustrated (SI) 50th Anniversary Sportstown* award from SI and the National Recreation and Parks Association (NRPA) for involvement in facilitating and enhancing quality sports community commitment to parks and recreation resources.

The Government Finance Officers Association awards for *Distinguished Budget Presentation* and *Excellence in Financial Reporting* for its annual Financial Reports.

National accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA) by meeting the highest and strictest standards for police policies and procedures in the world.

National accreditation for the Fire Department through the Commission on Accreditation of Ambulance Services (CAAS) and the Commission on Fire Accreditation International (CFAI).

National accreditation for the Parks & Recreation Department from the Commission for Accreditation of Park and Recreation Agencies (CAPRA) and received the *National Gold Medal Award*.


The *Special Achievement In Geographical Information Systems (GIS)* for outstanding work in the GIS field.

The Association of Metropolitan Water Agencies *Gold Award for Competitiveness Achievement* for having high-quality management practices that meet challenges facing the industry.

The International Association of Business Communicators, Public Relations Society of America, and City-County Communications and Marketing Association awards for excellence in professional standards and sound business practices in communications.

<u>Moody's</u>	<u>Standard and Poor's</u>	<u>Description</u>
Aa2	AA	Bond issues with strong capacity to pay principal and interest and are judged to be of high-quality by all standards

Our high bond rating reflects the credit industry's faith in the City of Henderson's financial management and our ability to repay outstanding debt. Higher rated bonds indicate less risk to prospective bond buyers which translates to lower interest costs to the City and our citizenry.



KEY FACT

The City of Henderson was the first city in Nevada to achieve a "AA" Bond Rating. In 2005 the City received an upgraded rating, and is now the highest rated city in the State.

Overview Of Debt Financing Principals

Rapid growth challenges a local government's ability to meet the service demands of residents. There is a lag time between growth and the corresponding increases in revenue collected from taxes, fees, etc. Capital projects, therefore, need to be financed in order to keep up with the needed community services in a timely manner. Financing capital projects also allows the cost to be more evenly distributed over the lifetime of the project.

Outstanding Debt Obligations

	Original Amount	Outstanding Balance 7/1/2006
Debt Service Fund	\$ 304,510,000	\$ 171,795,000
Water Enterprise Fund	105,379,825	67,819,996
Sewer Enterprise Fund	249,079,191	174,044,558
Special Assessment	7,000,000	585,000
Total	<u>\$ 665,969,016</u>	<u>\$ 414,244,554</u>



Construction of Henderson Events Amphitheater

Complete construction of Henderson Events Plaza
& Amphitheater

Expansion of the Water Reclamation Facility to
accommodate the needs of our growing
community for the next decade

Full roadway improvements of Horizon Ridge
Parkway between Gibson and Seven Hills

Development of West Henderson

Justice Facility Expansion and Parking Garage

Southern Nevada Public Lands Management Act
(SNPLMA) Trails

North Police Community Sub-Station

Senior Citizen Center

Convention Center Remodel

Glossary Of Terms - Fund Related

Fund Accounting - The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of balanced accounts that contain the assets, liabilities, fund equity, revenues, and expenditures (or expenses). The various funds are grouped into six fund types and two categories as delineated below.

Governmental Funds

General Fund - The General Fund is the general operating fund of the City and used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments or major capital projects) and are legally restricted to expenditures for specified purposes.

Gas Tax Fund used to account for optional excise tax on motor vehicle fuel and other revenues restricted for repairing or restoring existing unpaved and paved roads, streets, and alleys.

Forfeited Assets Fund used to account for the resources and revenues of a fund that is restricted by State law to certain law enforcement activities.

Municipal Court Administrative Fee Fund used to account for court assessments which are to be used to improve operations and facilities of the court.

Multipurpose (Grants) Fund used to account for a variety of small programs of a specific nature. Each revenue source has a designated purpose restricted by grant award and/or Council resolution and action.

Financial Stabilization Fund used to account for resources set aside to stabilize governmental operations in the event of a shortfall in General Fund revenue.

Equipment Repair & Maintenance Fund used to account for infrastructure reinvestment for maintenance, repair, or improvement of technology, and capital projects.

Lake Las Vegas Fund used to account for resources to be used solely to fund storm water treatment and/or conveyance in the event that Federal and/or State agencies determine that more stringent treatment standards are required as a result of the creation of Lake Las Vegas.

Sales & Use Tax Fund used to account for the voter approved sales tax increase to fund the hiring of additional police officers throughout the Las Vegas Valley.

Glossary Of Terms - Fund Related (continued)

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

General Obligation Debt Fund used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources.

Special Assessment Debt Fund used to account for the accumulation of resources and payment of special assessment debt principal and interest from special assessment levies when the government is obligated in some manner for the payment.

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

Recreation Fund used to account for the costs of recreation equipment and other recreational purposes. Funds for these purposes are received from the Las Vegas Convention and Visitors Authority.

Flood Control Fund used to account for flood control projects that receive their primary funding from the Clark County Regional Flood Control District.

Bond Proceeds Fund used to account for the costs of improving streets within the City; flood control; improving and equipping artificial lights, lighting equipment, and traffic control equipment; and acquisition, development, improvement and expansion of public parks, playgrounds, and recreational facilities within the City. Financing is provided by the sale of general obligation bonds.

Park Development Fund used to account for fees that are collected upon application for building permits. The revenues produced by these fees are to be used for the acquisition, development, improvement, and expansion of public parks, playground, and recreational facilities within the City.

Special Assessment Districts Fund used to account for the cost of public improvements such as street lighting, streets, curbs, gutters, water, and sewer benefiting certain property owners. Funding is provided by the issuance of special assessment district bonds.

RTC/County Fund used to account for costs of improving streets within the City that are funded by the Regional Transportation Commission and Clark County Grants.

Special Ad Valorem Transportation Fund used to account for the revenue received from a special ad valorem tax that must be recorded in a capital project fund and dedicated to capital projects.

Glossary Of Terms - Fund Related (continued)

Land Sales Fund used to account for the purchase and sale of City owned property. The City has traditionally used proceeds from these sales for miscellaneous capital projects.

Municipal Facilities Acquisition & Construction Fund used to account for costs associated with the acquisition, construction, and improvement of public building facilities.

Proprietary Funds

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City or to other governments on a cost-reimbursement basis.

City Shop Fund used to account for the costs of acquisition, maintenance (including fuel) and replacement of all City vehicles. Charges are billed to the user departments on a cost-reimbursement basis including depreciation.

Citywide Fund used to account for technology services that are provided to all City Departments. The revenues in this fund stem from telephone charges for service to other City funds and departments.

Engineering Fund used to account for the financing of engineering services provided by City engineers to other departments or to other governmental units such as State or Federal (EPA & Housing and Urban Dev). Charges are made on a cost-reimbursement basis.

Self-Insurance Fund used to account for and accumulate monies collected from various City departments and funds that are to be expended for payment of claims, to certain limits, for casualty & accident losses.

Health Insurance Fund used to account for and accumulate funds collected from various City departments and funds to be expended for payment of employees' health claims, to certain limits, and related insurance premiums including life and travel insurance for employees.

Workers Compensation Fund used to account for and accumulate funds collected from various City departments and funds to be expended for payment of employees' work related injury claims, to certain limits, including disability payments.

LID (Local Improvement District) Revolving Fund used to account for the resources and revenues of a fund that is restricted to the provision of loans to special assessment districts.

Glossary Of Terms - Fund Related (continued)

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Convention Center & Visitors Bureau Fund used to account for the costs of operating the City's Convention Center & Visitors Bureau. Resources for operating the Center are derived from user fees, a room tax imposed by the City and the allocation of a portion of gaming license revenues to this fund.

Sewer Fund used to account for the provision of sanitary sewer services to the residents of the City. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operations, maintenance, financing, related debt service, and billing and collection.

Water Fund used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operations, maintenance, financing, related debt service, and billing and collection.

Development Services Fund used to account for the activities and transactions related to the building permit processing function. All activities necessary to provide such services are accounted for in this fund, including, but not limited to permit processing, issuance, monitoring, building inspection, plan checking, certain development reviews and related administrative expenses.

Municipal Golf Course Fund used to account for the activities and transactions related to the municipal golf course.

Redevelopment Agency Fund - The Redevelopment Agency is a component unit of the City. The Agency uses tax increment financing funds to construct public improvements, acquire blighted property, relocate businesses, clean neighborhoods and public right-of-way, ease dilapidated buildings, and assist with the construction of large-scale commercial developments and affordable housing.

Glossary Of Terms - Budget Related

Adopted Budget - The proposed budget formally approved by the City Council.

Ad Valorem Taxes - Property Taxes

Applications - Total amounts appropriated including budgeted expenditures, fund transfers, and ending fund balances.

Assessed Valuation - The valuation set upon real estate and certain personal property by the County Assessor as a basis for levying property taxes.

Assessment Districts - Districts formed to encompass developments benefiting from the construction of certain public improvements such as streets, water, wastewater, stormwater, and other improvements. Assessments are then imposed upon these districts to repay the bonds issued to finance the improvement project.

Bond - A written promise to pay a specified sum of money, at a fixed time in the future, and carrying interest at a fixed rate, usually payable periodically. The most common types of bonds are general obligation, revenue bonds, and special improvement district bonds. These are most frequently used to finance capital projects.

Budget Team - A fun group of hard working employees responsible for budget preparation and management, benchmarking, performance measurement, forecasting, and financial analysis.

Capital Outlay - Fixed assets which have a value of \$5,000 or more and have a useful economic life of more than one year or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.

Consolidated Tax - (SB254) Compilation of sales, cigarette, liquor, and motor vehicle privilege tax revenues that are distributed by the state based on a five-year backward averaging formula that takes into account both assessed valuation and population.

Debt Service - The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Employee (Fringe) Benefits - Benefit amounts paid by the City on behalf of employees. These amounts are not included in the gross salary, but are in addition to the salary. Included are: (a) group health and/or life insurance (b) contributions to employee retirement (c) social security and (d) workers' compensation.

Glossary Of Terms - Budget Related (continued)

Expenditures - Charges incurred, whether paid or unpaid, for the purpose of acquiring an asset, service or settling a loss.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City has a fiscal year from July 1 through the following June 30.

Function - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

General Obligation Bond - Bonds that finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from the debt portion of property taxes, and these bonds are backed by the “full faith and credit” of the issuing government.

Henderson - A great place to live, learn, work, and play. ‘A place to call home’.

Infrastructure - The physical assets of a government (e.g., city facilities, streets, sidewalks, water lines, sewer lines, public buildings, and parks).

Intergovernmental Resources - Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charge - Based on a cost reimbursement principle, this is the charge from one internal department or agency to another for goods or services provided.

Operating Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Resources - Total amounts available for appropriation including projected revenues, fund transfers, bond proceeds, and beginning fund balances.

Revenue Supported Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest of the bond.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or properties for current or permanent benefit such as special assessments.



A Place To Call Home

Special thanks to the Budget Team
who compiled this document
and the City Print Shop
for their printing services.